# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

### FORM 10-Q

| Ø   | QUARTERLY REPORT PURSUANTTO SECTION 13 OR 15(d) OF THE SECURITIESEXCHANGE ACT OF 1934  |                                 |   |                  |   |  |  |  |
|---|--|---------------------------------|---|------------------|---|--|--|--|
| For the quarterly period ended April 29, 2023   |  |                                 |   |                  |   |  |  |  |
|   | TRANSITIO  | NREPORT PURSUAN                 | OR<br>TTO SECTION 13 OR 1                     | 15(d)OF          | THE SECURITIESEXCHANGE ACT OF   |  |  |  |
|   |  | omto<br>to                      |   |                  |   |  |  |  |
|   |  | THE (                           | CATO CORP                                     | ORA              | TION  |  |  |  |
|   |  | (Ex                             | act name of registrant as specified           | d in its charter | r)  |  |  |  |
|   |  | Del                             | aware   |                  | 56-0484485  |  |  |  |
|   |  | (State or other jurisdiction of | incorporation or organization)                | (I.R.S. En       | nployer Identification No.)   |  |  |  |
|   |  | 8100 Denma                      | rk Road, Charlotte, North                     |                  | 28273-5975  |  |  |  |
|   |  |                                 | (Address of principal executive<br>(Zip Code) | e omces)         |   |  |  |  |
|   |  |                                 | (704) 554-8510                                |                  |   |  |  |  |
|   |  | (Re                             | gistrant's telephone number, inclu            | ding area cod    | de)   |  |  |  |
|   |  | (F f                            | Not Applicable                                | :f -b            | sing lateral way  |  |  |  |
|   |  | (Former name, for               | mer address and former fiscal yea             | ır, ır cnanged   | since last report)  |  |  |  |
|   |  |                                 | egistered pursuant to Secti                   |                  |   |  |  |  |
| Class A   | Title of each  |                                 | Trading Symbol(s)<br>CATO                     | )                | Name of each exchange on which registered   |  |  |  |
| Class A -   | Сошшоп Stock, р  | ar value \$.033 per share       | CAIO  |                  | New York Stock Exchange   |  |  |  |
| Exchange  | Act of 1934 du   |                                 | onths (or for such shorter j                  |                  | be filed by Section 13 or 15(d) of the Securities at the registrant was required to file such reports), |  |  |  |
| Yes   | X No   |                                 |   |                  |   |  |  |  |
| pursuant t  | Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). |                                 |   |                  |   |  |  |  |
| Yes   | X No   |                                 |   |                  |   |  |  |  |
| Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act. |  |                                 |   |                  |   |  |  |  |
| Large acc   | Large accelerated filer $\square$ Accelerated filer $\square$ Non-accelerated filer $\square$ Smaller reporting company $\square$ Emerging growth company $\square$  |                                 |   |                  |   |  |  |  |
|   |  |                                 |   |                  | ted not to use the extended transition period for to Section 13(a) of the Exchange Act. $\Box$          |  |  |  |
| Indicate b  | Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). $\Box$  |                                 |   |                  |   |  |  |  |
|   | y check mark wi  | nether the registrant is a      | shell company (as defined                     | l in Rule 1      | 12b-2 of the Exchange Act). $\Box$  |  |  |  |
|   | y check mark wi  | nether the registrant is a      | shell company (as defined                     | l in Rule 1      | l2b-2 of the Exchange Act). □   |  |  |  |

### FORM 10-Q

### Quarter Ended April 29, 2023

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#### PART I FINANCIAL INFORMATION

### ITEM 1. FINANCIAL STATEMENTS

#### THE CATO CORPORATION

# CONDENSED CONSOLIDATED STATEMENTS OF INCOME AND COMPREHENSIVE INCOME (UNAUDITED)

|   |     | Three Mo             | onth   | s Ended              |
|---|-----|----------------------|--------|----------------------|
|   | _   | April 29, 2023       | _      | April 30, 2022       |
| REVENUES  |     | (Dollars in thousand | s, exc | cept per share data) |
| Retail sales Other revenue (principally finance charges, late fees and  | \$  | 190,311              | \$     | 204,933              |
| layaway charges) Total revenues   | -   | 1,739                |        | 1,788<br>206,721     |
|   | -   | 192,050              | _      | 200,721              |
| COSTS AND EXPENSES, NET Cost of goods sold (exclusive of depreciation shown below) Selling, general and administrative (exclusive of depreciation |     | 122,087              |        | 132,243              |
| shown below)  |     | 61,934               |        | 60,441               |
| Depreciation  |     | 2,357                |        | 2,743                |
| Interest and other income   |     | (897)                |        | (403)                |
| Costs and expenses, net   | =   | 185,481              | _      | 195,024              |
| Income before income taxes  |     | 6,569                |        | 11,697               |
| Income tax expense  |     | 2,141                |        | 1,949                |
| Net income  | \$  | 4,428                | \$     | 9,748                |
| Basic earnings per share  | \$_ | 0.22                 | \$     | 0.46                 |
| Diluted earnings per share  | \$_ | 0.22                 | \$     | 0.46                 |
| Comprehensive income:   |     |                      |        |                      |
| Net income  | \$  | 4,428                | \$     | 9,748                |
| Unrealized gain (loss) on available-for-sale securities, net  |     |                      |        |                      |
| of deferred income taxes of \$107 and an income tax benefit of \$362 for April 29, 2023 and April 30, 2022, respectively                          |     | 355                  |        | (1,206)              |
| Comprehensive income  | \$  | 4,783                | \$     | 8,542                |

See notes to condensed consolidated financial statements (unaudited).

## CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED)

|  | April 29, 2023 |             | January 28, 2023 |         |  |
|--|----------------|-------------|------------------|---------|--|
|  |                | (Dollars in | thous            | ands)   |  |
| ASSETS   |                |             |                  |         |  |
| Current Assets:  |                |             |                  |         |  |
| Cash and cash equivalents  | \$             | 39,642      | \$               | 20,005  |  |
| Short-term investments   |                | 87,750      |                  | 108,652 |  |
| Restricted cash  |                | 3,826       |                  | 3,787   |  |
| Accounts receivable, net of allowance for customer credit losses of  |                |             |                  |         |  |
| \$761 and \$761 at April 29, 2023 and January 28, 2023, respectively   |                | 28,192      |                  | 26,497  |  |
| Merchandise inventories  |                | 106,813     |                  | 112,056 |  |
| Prepaid expenses and other current assets  |                | 7,298       |                  | 6,676   |  |
| Total Current Assets   |                | 273,521     |                  | 277,673 |  |
| Property and equipment – net   |                | 74,187      |                  | 70,382  |  |
| Deferred income taxes  |                | 9,938       |                  | 9,213   |  |
| Other assets   |                | 21,478      |                  | 21,596  |  |
| Right-of-Use assets – net  |                | 155,512     |                  | 174,276 |  |
| Total Assets   | \$             | 534,636     | \$               | 553,140 |  |
| LIABILITIES AND STOCKHOLDERS' EQUITY   |                | <u> </u>    |                  |         |  |
| Current Liabilities:   |                |             |                  |         |  |
| Accounts payable   | \$             | 88,508      | \$               | 91,956  |  |
| Accrued expenses   |                | 42,593      |                  | 41,338  |  |
| Accrued bonus and benefits   |                | 2,154       |                  | 1,690   |  |
| Accrued income taxes   |                | 2,679       |                  | 613     |  |
| Current lease liability  |                | 49,707      |                  | 67,360  |  |
| Total Current Liabilities  |                | 185,641     |                  | 202,957 |  |
| Other noncurrent liabilities   |                | 16,449      |                  | 16,183  |  |
| Lease liability  |                | 105,765     |                  | 107,407 |  |
| Stockholders' Equity:  |                |             |                  |         |  |
| Preferred stock, \$100 par value per share, 100,000 shares   |                |             |                  |         |  |
| authorized, none issued  |                | -           |                  | -       |  |
| Class A common stock, \$0.033 par value per share, 50,000,000 shares authorized; 18,479,615 and 18,723,225 shares issued |                |             |                  |         |  |
| at April 29, 2023 and January 28, 2023, respectively   |                | 624         |                  | 632     |  |
| Convertible Class B common stock, \$0.033 par value per share,   |                |             |                  |         |  |
| 15,000,000 shares authorized; 1,763,652 and  |                |             |                  |         |  |
| 1,763,652 shares issued at April 29, 2023 and January 28, 2023, respectively   |                | 59          |                  | 59      |  |
| Additional paid-in capital   |                | 123,555     |                  | 122,431 |  |
| Retained earnings  |                | 103,426     |                  | 104,709 |  |
| Accumulated other comprehensive income   |                | (883)       |                  | (1,238) |  |
| Total Stockholders' Equity   |                | 226,781     |                  | 226,593 |  |
| Total Liabilities and Stockholders' Equity   | \$             | 534,636     | \$               | 553,140 |  |

See notes to condensed consolidated financial statements (unaudited).

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)

| (CIMICETILE)   |    |               |      |              |
|--|----|---------------|------|--------------|
|  |    | Three Mo      | nths | Ended        |
|  | Ap | ril 29, 2023  | Ap   | ril 30, 2022 |
|  |    | (Dollars in   | thou | ısands)      |
| Operating Activities:  |    | •             |      | •            |
| Net income   | \$ | 4,428         | \$   | 9,748        |
| Adjustments to reconcile net income to net cash provided (used) by operating activities: |    |               |      |              |
| Depreciation   |    | 2,357         |      | 2,743        |
| Provision for customer credit losses   |    | 98            |      | 72           |
| Purchase premium and premium amortization of investments<br>Share-based compensation     |    | (18)          |      | 388<br>624   |
| Deferred income taxes  |    | 958           |      | 024          |
| (Gain) Loss on disposal of property and equipment  |    | (832)<br>(33) |      | 16           |
| Changes in operating assets and liabilities which provided (used) cash:                  |    | (33)          |      | 10           |
| Accounts receivable  |    | (1,793)       |      | (4,382)      |
| Merchandise inventories  |    | 5,243         |      | (2,669)      |
| Prepaid and other assets   |    | (618)         |      | 474          |
| Operating lease right-of-use assets and liabilities                                      |    | (532)         |      | (590)        |
| Accrued income taxes   |    | 2,066         |      | 1,142        |
| Accounts payable, accrued expenses and other liabilities                                 |    | (1,429)       |      | (8,331)      |
| Net cash provided (used) by operating activities   |    | 9,895         |      | (765)        |
| Investing Activities:  |    |               |      |              |
| Expenditures for property and equipment  |    | (6,170)       |      | (4,440)      |
| Purchase of short-term investments   |    | (5,914)       |      | (1,529)      |
| Sales of short-term investments  |    | 27,421        |      | 25,566       |
| Net cash provided (used) by investing activities   |    | 15,337        |      | 19,597       |
| Financing Activities:  |    |               |      |              |
| Dividends paid   |    | (3,455)       |      | (3,638)      |
| Repurchase of common stock   |    | (2,267)       |      | (9,162)      |
| Proceeds from employee stock purchase plan   |    | 166           |      | 91           |
| Net cash provided (used) by financing activities   |    | (5,556)       |      | (12,709)     |
| Net increase (decrease) in cash, cash equivalents, and restricted cash                   |    | 19,676        |      | 6,123        |
| Cash, cash equivalents, and restricted cash at beginning of period                       |    | 23,792        |      | 23,678       |
| Cash, cash equivalents, and restricted cash at end of period                             | \$ | 43,468        | \$   | 29,801       |
| Non-cash activity:   |    |               |      |              |
| Accrued other assets and property and equipment  | \$ | 644           | \$   | 2,971        |
|  |    |               |      |              |

See notes to condensed consolidated financial statements (unaudited).

# CONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY (UNAUDITED)

|   |    | mmon<br>tock | dditional<br>Paid-in<br>Capital         |    | Retained<br>Earnings                                 |       | Accumulated<br>Other<br>omprehensive<br>Income |    | Total<br>Stockholders'<br>Equity              |
|---|----|--------------|---|----|--|-------|--|----|---|
|   |    |              |   | (  | (Dollars in thou                                     | ısan  | ds)  |    |   |
| Balance — January 28, 2023<br>Comprehensive income:   | \$ | 691          | \$<br>122,431                           | \$ | 104,709  | \$    | (1,238)  | \$ | 226,593                                       |
| Net income<br>Unrealized net gains on available-for-sale securities, net of deferred  |    | -            | -                                       |    | 4,428  |       | -  |    | 4,428   |
| income tax expense of \$107<br>Dividends paid (\$0.17 per share)<br>Class A common stock sold through employee stock purchase plan  |    | -            | 195                                     |    | (3,455)  |       | 355<br>-<br>-                                  |    | 355<br>(3,455)<br>195                         |
| Share-based compensation issuances and exercises Share-based compensation expense Repurchase and retirement of treasury shares  |    | - (8)        | 929                                     |    | 3<br>-<br>(2,259)                                    |       | -  |    | 3<br>929<br>(2,267)                           |
| Balance — April 29, 2023  | \$ | 683          | \$<br>123,555                           | \$ | 103,426  | \$    | (883)  | \$ | 226,781                                       |
|   |    |              |   |    |  |       |  |    |   |
|   |    | nmon<br>tock | dditional<br>Paid-in<br>Capital         |    | Retained<br>Earnings                                 |       | Accumulated<br>Other<br>omprehensive<br>Income | 5  | Total<br>Stockholders'<br>Equity              |
|   |    |              | Paid-in                                 | (  |  | С     | Other<br>omprehensive<br>Income                | 5  | Stockholders'                                 |
| Balance — January 29, 2022<br>Comprehensive income:   |    |              | Paid-in                                 | \$ | Earnings   | Cusan | Other<br>omprehensive<br>Income                |    | Stockholders'                                 |
| Comprehensive income:<br>Net income<br>Unrealized net losses on available-for-sale securities, net of deferred  | Si | tock         | Paid-in<br>Capital                      |    | Earnings<br>(Dollars in thou                         | Cusan | Other omprehensive Income  ds)  (280)          |    | Etockholders'<br>Equity<br>254,196<br>9,748   |
| Comprehensive income: Net income Unrealized net losses on available-for-sale securities, net of deferred income tax benefit of \$362 Dividends paid (\$0.17 per share) Class A common stock sold through employee stock purchase plan | Si | tock         | Paid-in<br>Capital                      |    | (3,638)  | Cusan | Other<br>omprehensive<br>Income<br>ds)         |    | 254,196<br>9,748<br>(1,206)<br>(3,638)<br>111 |
| Comprehensive income: Net income Unrealized net losses on available-for-sale securities, net of deferred income tax benefit of \$362 Dividends paid (\$0.17 per share)  | Si | tock         | Paid-in<br>Capital<br>119,540<br>-<br>- |    | Earnings (Dollars in thouse) 134,208 9,748 - (3,638) | Cusan | Other omprehensive Income  ds)  (280)          |    | 254,196<br>9,748<br>(1,206)<br>(3,638)        |

See notes to condensed consolidated financial statements (unaudited).

#### **NOTE 1 - GENERAL:**

The condensed consolidated financial statements as of April 29, 2023 and for the thirteen-week periods ended April 29, 2023 and April 30, 2022 have been prepared from the accounting records of The Cato Corporation and its wholly-owned subsidiaries (the "Company"), and all amounts shown are unaudited. In the opinion of management, all adjustments considered necessary for a fair presentation of the financial statements have been included. All such adjustments are of a normal, recurring nature unless otherwise noted. The results of the interim period may not be indicative of the results expected for the entire year.

The interim financial statements should be read in conjunction with the consolidated financial statements and notes thereto, included in the Company's Annual Report on Form 10-K for the fiscal year ended January 28, 2023. Amounts as of January 28, 2023 have been derived from the audited balance sheet, but do not include all disclosures required by accounting principles generally accepted in the United States of America.

On May 18, 2023, the Board of Directors maintained the quarterly dividend at \$0.17 per share.

#### **NOTE 2 - EARNINGS PER SHARE:**

Accounting Standard Codification ("ASC") 260 – *Earnings Per Share* requires dual presentation of basic and diluted Earnings Per Share ("EPS") on the face of all income statements for all entities with complex capital structures. The Company has presented one basic EPS and one diluted EPS amount for all common shares in the accompanying Condensed Consolidated Statements of Income and Comprehensive Income. While the Company's certificate of incorporation provides the right for the Board of Directors to declare dividends on Class A shares without declaration of commensurate dividends on Class B shares, the Company has historically paid the same dividends to both Class A and Class B shareholders and the Board of Directors has resolved to continue this practice. Accordingly, the Company's allocation of income for purposes of the EPS computation is the same for Class A and Class B shares and the EPS amounts reported herein are applicable to both Class A and Class B shares.

Basic EPS is computed as net income less earnings allocated to non-vested equity awards divided by the weighted average number of common shares outstanding for the period. Diluted EPS reflects the potential dilution that could occur from common shares issuable through stock options and the Employee Stock Purchase Plan.

|  | Three Months Ended |               |               |             |  |
|--|--------------------|---------------|---------------|-------------|--|
|  | Ap                 | ril 29, 2023  | April 30, 202 | 2           |  |
|  |                    | (Dollars in t | housands)     |             |  |
| Numerator  |                    |               |               |             |  |
| Net earnings                                       | \$                 | 4,428         | \$ 9,74       | 18          |  |
| Earnings allocated to non-vested equity awards     |                    | (227)         | (54           | <b>4</b> 1) |  |
| Net earnings available to common stockholders      | \$                 | 4,201         | 9,20          | )7          |  |
| Denominator  |                    |               |               |             |  |
| Basic weighted average common shares outstanding   |                    | 19,303,048    | 20,149,20     | )1          |  |
| Diluted weighted average common shares outstanding |                    | 19,303,048    | 20,149,20     | )1          |  |
| Net income per common share                        |                    |               |               |             |  |
| Basic earnings per share                           | \$                 | 0.22          | 5 0.4         | 16          |  |
| Diluted earnings per share                         | \$                 | 0.22          | \$ 0.4        | 16          |  |

#### NOTE 3 – ACCUMULATED OTHER COMPREHENSIVE INCOME:

The following table sets forth information regarding the reclassification out of Accumulated other comprehensive income (in thousands) for the three months ended April 29, 2023:

|   | Changes in Accumulated Othe Comprehensive Income (a) |  |  |
|---|--|--|--|
|   | an<br>Ava  | realized Gains<br>d (Losses) on<br>ilable-for-Sale<br>Securities |  |
| Beginning Balance at January 28, 2023<br>Other comprehensive income (loss) before<br>reclassification | \$   | (1,238)  |  |
| Amounts reclassified from accumulated other comprehensive income                                      |  |  |  |
| Net current-period other comprehensive income (loss)  |  | 355  |  |
| Ending Balance at April 29, 2023  | \$   | (883)  |  |

<sup>(</sup>a) All amounts are net-of-tax. Amounts in parentheses indicate a debit/reduction to other comprehensive income ("OCI").

The following table sets forth information regarding the reclassification out of Accumulated other comprehensive income (in thousands) for the three months ended April 30, 2022:

|   | U           | Accumulated Other ensive Income (a)                            |
|---|-------------|--|
|   | and<br>Avai | ealized Gains<br>d (Losses) on<br>dable-for-Sale<br>Securities |
| Beginning Balance at January 29, 2022<br>Other comprehensive income (loss) before<br>reclassification | \$          | (280)  |
| Amounts reclassified from accumulated other comprehensive income (b)                                  |             | (3)  |
| Net current-period other comprehensive income (loss)  |             | (1,206)  |
| Ending Balance at April 30, 2022  | \$          | (1,486)  |

<sup>(</sup>a) All amounts are net-of-tax. Amounts in parentheses indicate a debit/reduction to other comprehensive income ("OCI"). (b) Includes \$4 impact of Accumulated other comprehensive income reclassifications into Interest and other

income for net gains on available-for-sale securities. The tax impact of this reclassification was \$1.

#### **NOTE 4 – FINANCING ARRANGEMENTS:**

At April 29, 2023, the Company had an unsecured revolving credit agreement, which provided for borrowings of up to \$35.0 million less the balance of any revocable letters of credit related to purchase commitments, and was committed through May 2027. The credit agreement contains various financial covenants and limitations, including the maintenance of specific financial ratios with which the Company was in compliance as of April 29, 2023. There were no borrowings outstanding, nor any outstanding letters of credit that reduced borrowing availability, as of April 29, 2023. The weighted average interest rate under the credit facility was zero at April 29, 2023 due to no outstanding borrowings.

#### NOTE 5 – REPORTABLE SEGMENT INFORMATION:

The Company has determined that it has four operating segments, as defined under ASC 280 – *Segment Reporting*, including Cato, It's Fashion, Versona and Credit. As outlined in ASC 280-10, the Company has two reportable segments: Retail and Credit. The Company has aggregated its three retail operating segments, including e-commerce, based on the aggregation criteria outlined in ASC 280-10, which states that two or more operating segments may be aggregated into a single reportable segment if aggregation is consistent with the objective and basic principles of ASC 280-10, which require the segments to have similar economic characteristics, products, production processes, clients and methods of distribution.

The Company's retail operating segments have similar economic characteristics and similar operating, financial and competitive risks. The products sold in each retail operating segment are similar in nature, as they all offer women's apparel, shoes and accessories. Merchandise inventory of the Company's retail operating segments is sourced from the same countries and some of the same vendors, using similar production processes. Merchandise for the Company's retail operating segments is distributed to retail stores in a similar manner through the Company's single distribution center and is subsequently distributed to clients in a similar manner.

The Company operates its women's fashion specialty retail stores in 32 states as of April 29, 2023, principally in the southeastern United States. The Company offers its own credit card to its customers and all credit authorizations, payment processing and collection efforts are performed by a separate subsidiary of the Company.

#### NOTE 5 – REPORTABLE SEGMENT INFORMATION (CONTINUED):

The following schedule summarizes certain segment information (in thousands):

| Three Months Ended |  |
|--------------------|--|
|--------------------|--|

| April 29, 2023                      | Retail    | Credit   | Total     |
|-------------------------------------|-----------|----------|-----------|
|                                     |           |          |           |
| Revenues                            | \$191,434 | \$616    | \$192,050 |
| Depreciation                        | 2,357     | -        | 2,357     |
| Interest and other income           | (897)     | -        | (897)     |
| Income before taxes                 | 6,382     | 187      | 6,569     |
| Capital expenditures                | 6,170     | -        | 6,170     |
|                                     |           |          |           |
| Three Months Ended                  |           |          |           |
| April 30, 2022                      | Retail    | Credit   | Total     |
|                                     |           |          |           |
| Revenues                            | \$206,208 | \$513    | \$206,721 |
| Depreciation                        | 2,743     | -        | 2,743     |
| Interest and other income           | (403)     | -        | (403)     |
| Income before taxes                 | 11,613    | 84       | 11,697    |
| Capital expenditures                | 4,440     | -        | 4,440     |
|                                     |           |          |           |
|                                     | Retail    | Credit   | Total     |
|                                     |           |          |           |
| Total assets as of April 29, 2023   | \$495,730 | \$38,906 | \$534,636 |
| Total assets as of January 28, 2023 | 514,609   | 38,531   | 553,140   |
|                                     |           |          |           |

The Company evaluates segment performance based on income before taxes. The Company does not allocate certain corporate expenses or income taxes to the credit segment.

The following schedule summarizes the direct expenses of the credit segment which are reflected in Selling, general and administrative expenses (in thousands):

|                | Three Months Ended |             |    |                |  |  |  |  |
|----------------|--------------------|-------------|----|----------------|--|--|--|--|
|                | Apr                | il 29, 2023 |    | April 30, 2022 |  |  |  |  |
| Payroll        | \$                 | 134         | \$ | 137            |  |  |  |  |
| Postage        |                    | 101         |    | 93             |  |  |  |  |
| Other expenses |                    | 194         | _  | 199            |  |  |  |  |
| Total expenses | \$                 | 429         | \$ | 429            |  |  |  |  |

#### NOTE 6 – SHARE BASED COMPENSATION:

As of April 29, 2023, the Company had two long-term compensation plans pursuant to which stock-based compensation was outstanding or could be granted. The 2018 Incentive Compensation Plan and 2013 Incentive Compensation Plan are for the granting of various forms of equity-based awards, including restricted stock and stock options for grant to officers, directors and key employees. Effective May 24, 2018, shares for grant were no longer available under the 2013 Incentive Compensation Plan.

The following table presents the number of options and shares of restricted stock initially authorized and available for grant under each of the plans as of April 29, 2023:

2013

2018

|  | 2013      | 2010      |           |
|--|-----------|-----------|-----------|
|  | Plan      | Plan      | Total     |
| Options and/or restricted stock initially authorized | 1,500,000 | 4,725,000 | 6,225,000 |
| Options and/or restricted stock available for grant: |           |           |           |
| April 29, 2023                                       | -         | 3,473,475 | 3,473,475 |

In accordance with ASC 718 – *Compensation—Stock Compensation*, the fair value of current restricted stock awards is estimated on the date of grant based on the market price of the Company's stock and is amortized to compensation expense on a straight-line basis over the related vesting periods. As of April 29, 2023 and January 28, 2023, there was \$9,329,000 and \$10,543,000, respectively, of total unrecognized compensation expense related to unvested restricted stock awards, which had a remaining weighted-average vesting period of 1.9 years and 2.1 years, respectively. The total compensation expense during the three months ended April 29, 2023 was \$932,000 compared to \$603,000 for the three months ended April 30, 2022. These expenses are classified as a component of Selling, general and administrative expenses in the Condensed Consolidated Statements of Income.

The following summary shows the changes in the shares of unvested restricted stock outstanding during the three months ended April 29, 2023:

|   |              | Weighted        |
|---|--------------|-----------------|
|   |              | Average         |
|   | Number of    | Grant Date Fair |
|   | Shares       | Value Per Share |
| Restricted stock awards at January 28, 2023 | 1,059,433 \$ | 13.10           |
| Granted                                     | -            | -               |
| Vested                                      | -            | -               |
| Forfeited or expired                        | (12,414)     | 13.45           |
| Restricted stock awards at April 29, 2023   | 1,047,019 \$ | 13.09           |

The Company's Employee Stock Purchase Plan allows eligible full-time employees to purchase a limited number of shares of the Company's Class A Common Stock during each semi-annual offering period at a 15% discount through payroll deductions. During the three months ended April 29, 2023 and April 30, 2022, the Company sold 22,194 and 9,468 shares to employees at an average discount of \$1.32 and \$2.21 per share, respectively, under the Employee Stock Purchase Plan. The compensation expense recognized for the 15% discount given under the Employee Stock Purchase Plan was approximately \$29,000 and \$21,000 for the three months ended April 29, 2023 and April 30, 2022, respectively. These expenses are classified as a component of Selling, general and administrative expenses in the Condensed Consolidated Statements of Income.

#### **NOTE 7 – FAIR VALUE MEASUREMENTS:**

The following tables set forth information regarding the Company's financial assets and liabilities that are measured at fair value (in thousands) as of April 29, 2023 and January 28, 2023:

| Description                            | Ap | ril 29, 2023 | Pr<br>A<br>Mar<br>Id | Quoted<br>rices in<br>Active<br>rkets for<br>entical<br>Assets<br>evel 1 | Ol | gnificant<br>Other<br>oservable<br>Inputs<br>Level 2 | Uno | nificant<br>bservable<br>inputs<br>evel 3 |
|--|----|--------------|----------------------|--|----|--|-----|---|
| Assets:                                |    |              |                      |  |    |  |     |   |
| State/Municipal Bonds                  | \$ | 22,187       | \$                   | -  | \$ | 22,187   | \$  | -   |
| Corporate Bonds                        |    | 40,057       |                      | -  |    | 40,057   |     | -   |
| U.S. Treasury/Agencies Notes and Bonds |    | 16,541       |                      | -  |    | 16,541   |     | -   |
| Cash Surrender Value of Life Insurance |    | 9,281        |                      | -  |    | -  |     | 9,281                                     |
| Asset-backed Securities (ABS)          |    | 7,925        |                      | -  |    | 7,925  |     | -   |
| Corporate Equities                     |    | 801          |                      | 801  |    | -  |     | -   |
| Commercial Paper                       |    | 1,039        |                      | -  |    | 1,039  |     | -   |
| Total Assets                           | \$ | 97,831       | \$                   | 801  | \$ | 87,749   | \$  | 9,281                                     |
| Liabilities:                           |    |              |                      |  |    |  |     |   |
| Deferred Compensation                  | \$ | (8,731)      | \$                   |  | \$ | -  | \$  | (8,731)                                   |
| Total Liabilities                      | \$ | (8,731)      | \$                   | -  | \$ | -  | \$  | (8,731)                                   |

| Description                            | J  | January 28,<br>2023 | Ma<br>I | Quoted<br>Prices in<br>Active<br>arkets for<br>dentical<br>Assets<br>Level 1 | 0  | gnificant<br>Other<br>bservable<br>Inputs<br>Level 2 | Uno | gnificant<br>bservable<br>Inputs<br>Level 3 |
|--|----|---------------------|---------|--|----|--|-----|---|
| Assets:<br>State/Municipal Bonds       | \$ | 23,102              | \$      |  | \$ | 23,102   | \$  |   |
| Corporate Bonds                        | Ψ  | 47,901              | Ψ       | -  | Ψ  | 47,901   | Ψ   | _   |
| U.S. Treasury/Agencies Notes and Bonds |    | 27,250              |         | _  |    | 27,250   |     | _   |
| Cash Surrender Value of Life Insurance |    | 9,274               |         | _  |    | - ,200   |     | 9,274                                       |
| Asset-backed Securities (ABS)          |    | 9,373               |         | _  |    | 9,373  |     | -,  |
| Corporate Equities                     |    | 923                 |         | 923  |    | -  |     | _   |
| Commercial Paper                       |    | 1,026               |         | _  |    | 1,026  |     | _   |
| Total Assets                           | \$ | 118,849             | \$      | 923  | \$ | 108,652  | \$  | 9,274                                       |
| Liabilities:                           |    |                     |         |  |    |  |     |   |
| Deferred Compensation                  | \$ | (8,903)             | \$      | -  | \$ | -  | \$  | (8,903)                                     |
| Total Liabilities                      | \$ | (8,903)             | \$      | -  | \$ | -  | \$  | (8,903)                                     |

The Company's investment portfolio was primarily invested in corporate bonds and tax-exempt and taxable governmental debt securities held in managed accounts with underlying ratings of A or better at April 29, 2023 and January 28, 2023. The state, municipal and corporate bonds and asset-backed securities have contractual maturities which range from two days to 3.6 years. The U.S. Treasury Notes and Certificates of Deposit have contractual maturities which range from one day to 2.8 years. These securities are classified as available-for-sale and are recorded as Short-term investments, Restricted cash and Other assets on the accompanying Condensed Consolidated Balance Sheets. These assets are carried at fair value with unrealized gains and losses reported net of taxes in Accumulated other comprehensive income. The asset-backed securities are bonds comprised of auto loans and bank credit cards that carry AAA ratings. The auto loan asset-backed securities are backed by static pools of auto loans that were originated and serviced by captive auto finance units, banks or finance companies. The bank credit card asset-backed securities are backed by revolving pools of credit card receivables generated by account holders of cards from American Express, Citibank, JPMorgan Chase, Capital One, and Discover.

Additionally, at April 29, 2023, the Company had \$0.8 million of corporate equities and deferred compensation plan assets of \$9.3 million. At January 28, 2023, the Company had \$0.9 million of corporate equities and deferred compensation plan assets of \$9.3 million. All of these assets are recorded within Other assets in the Condensed Consolidated Balance Sheets.

Level 1 category securities are measured at fair value using quoted active market prices. Level 2 investment securities include corporate and municipal bonds for which quoted prices may not be available on active exchanges for identical instruments. Their fair value is principally based on market values determined by management with assistance of a third-party pricing service. Since quoted prices in active markets for identical assets are not available, these prices are determined by the pricing service using observable market information such as quotes from less active markets and/or quoted prices of securities with similar characteristics, among other factors.

Deferred compensation plan assets consist of life insurance policies. These life insurance policies are valued based on the cash surrender value of the insurance contract, which is determined based on such factors as the fair value of the underlying assets and discounted cash flow and are therefore classified within Level 3 of the valuation hierarchy. The Level 3 liability associated with the life insurance policies represents a deferred

compensation obligation, the value of which is tracked via underlying insurance funds' net asset values, as recorded in Other noncurrent liabilities in the Condensed Consolidated Balance Sheet. These funds are designed to mirror mutual funds and money market funds that are observable and actively traded.

The following tables summarize the change in fair value of the Company's financial assets and liabilities measured using Level 3 inputs as of April 29, 2023 and January 28, 2023 (dollars in thousands):

|   | Fair Value<br>Measurements Using<br>Significant Unobservable<br>Asset Inputs (Level 3) |
|---|--|
| D D   | Cash Surrender Value   |
| Beginning Balance at January 28, 2023<br>Redemptions  | \$ 9,274   |
| Additions   | _  |
| Total gains or (losses)   |  |
| Included in interest and other income (or changes in net assets)  | 7  |
| Included in other comprehensive income  | -  |
| Ending Balance at April 29, 2023  | \$ 9,281   |
|   | Fair Value   |
|   | Measurements Using   |
|   | Significant Unobservable   |
|   | <b>Liability Inputs (Level 3)</b>  |
|   | Deferred Compensation  |
| Beginning Balance at January 28, 2023   | \$ (8,903)   |
| Redemptions   | 292  |
| Additions   | (82)   |
| Total (gains) or losses Included in interest and other income (or changes in net assets) Included in other comprehensive income | (38)   |
| Ending Balance at April 29, 2023  | \$ (8,731)   |
|   | Fair Value Measurements Using Significant Unobservable Asset Inputs (Level 3)          |
| Deginning Palance at January 20, 2022   | Cash Surrender Value \$ 11,472   |
| Beginning Balance at January 29, 2022<br>Redemptions  | \$ 11,4/2<br>(1,718)   |
| Additions   | (1,710)  |
| Total gains or (losses)   |  |
| Included in interest and other income (or changes in net assets)  | (480)  |
| Included in other comprehensive income  | ф 0.274  |
| Ending Balance at January 28, 2023  | \$ 9,274   |

Fair Value Measurements Using Significant Unobservable Liability Inputs (Level 3)

|  | Deferre | d Compensation |
|--|---------|----------------|
| Beginning Balance at January 29, 2022                            | \$      | (10,020)       |
| Redemptions  |         | 1,142          |
| Additions  |         | (379)          |
| Total (gains) or losses  |         |                |
| Included in interest and other income (or changes in net assets) |         | 354            |
| Included in other comprehensive income                           |         |                |
| Ending Balance at January 28, 2023                               | \$      | (8,903)        |

#### **NOTE 8 – RECENT ACCOUNTING PRONOUNCEMENTS:**

The Company has reviewed recent accounting pronouncements and believe none will have a material impact on the Company's financial statements.

#### **NOTE 9 – INCOME TAXES:**

The Company had an effective tax rate for the first quarter of 2023 of 32.6% compared to an effective tax rate of 16.7% for the first quarter of 2022. The increase in the 2023 first quarter tax rate was primarily due to higher Global Intangible Low-taxed Income (GILTI), partially offset by the foreign rate differential and offshore claim, as a percentage on lower pre-tax earnings.

#### **NOTE 10 – COMMITMENTS AND CONTINGENCIES:**

The Company is, from time to time, involved in routine litigation incidental to the conduct of its business, including litigation regarding the merchandise that it sells, litigation regarding intellectual property, litigation instituted by persons injured upon premises under its control, litigation with respect to various employment matters, including alleged discrimination and wage and hour litigation, and litigation with present or former employees.

Although such litigation is routine and incidental to the conduct of the Company's business, as with any business of its size with a significant number of employees and significant merchandise sales, such litigation could result in large monetary awards. Based on information currently available, management does not believe that any reasonably possible losses arising from current pending litigation will have a material adverse effect on its condensed consolidated financial statements. However, given the inherent uncertainties involved in such matters, an adverse outcome in one or more of such matters could materially and adversely affect the Company's financial condition, results of operations and cash flows in any particular reporting period. The Company accrues for these matters when the liability is deemed probable and reasonably estimable.

#### **NOTE 11 – REVENUE RECOGNITION:**

The Company recognizes sales at the point of purchase when the customer takes possession of the merchandise and pays for the purchase, generally with cash or credit. Sales from purchases made with Cato credit, gift cards and layaway sales from stores are also recorded when the customer takes possession of the merchandise. E-commerce sales are recorded when the risk of loss is transferred to the customer. Gift cards are recorded as deferred revenue until they are redeemed or forfeited. Layaway sales are recorded as deferred revenue until the customer takes possession or forfeits the merchandise. Gift cards do not have expiration dates. A provision is made for estimated merchandise returns based on sales volumes and the Company's experience; actual returns have not varied materially from historical amounts. A provision is made for estimated write-offs associated with sales made with the Company's proprietary credit card. Amounts related to shipping and handling billed to customers in a sales transaction are classified as Other revenue and the costs related to shipping product to customers (billed and accrued) are classified as Cost of goods sold.

The Company offers its own proprietary credit card to customers. All credit activity is performed by the Company's wholly-owned subsidiaries. None of the credit card receivables are secured. The Company estimated customer credit losses of \$121,000 and \$86,000 for the periods ended April 29, 2023 and April

30, 2022, respectively, on sales purchased by the Company's proprietary credit card of \$5.8 million and \$5.7 million for the periods ended April 29, 2023 and April 30, 2022, respectively.

The following table provides information about receivables and contract liabilities from contracts with customers (in thousands):

|  |                | Balance as of |    |                  |  |
|--|----------------|---------------|----|------------------|--|
|  | April 29, 2023 |               |    | January 28, 2023 |  |
|  |                |               |    |                  |  |
| Proprietary Credit Card Receivables, net | \$             | 10,749        | \$ | 10,553           |  |
| Gift Card Liability                      | \$             | 7,296         | \$ | 8,523            |  |

#### **NOTE 12 – LEASES:**

The Company determines whether an arrangement is a lease at inception. The Company has operating leases for stores, offices, warehouse space and equipment. Its leases have remaining lease terms of one year to 10 years, some of which include options to extend the lease term for up to five years, and some of which include options to terminate the lease within one year. The Company considers these options in determining the lease term used to establish its right-of-use assets and lease liabilities. The Company's lease agreements do not contain any material residual value guarantees or material restrictive covenants.

As most of the Company's leases do not provide an implicit rate, the Company uses its estimated incremental borrowing rate based on the information available at commencement date of the lease in determining the present value of lease payments.

The components of lease cost are shown below (in thousands):

|                          | <br>Three Months Ended |                |  |  |
|--------------------------|------------------------|----------------|--|--|
|                          | <br>April 29, 2023     | April 30, 2022 |  |  |
| Operating lease cost (a) | \$<br>18,078 \$        | 17,754         |  |  |
| Variable lease cost (b)  | \$<br>594 \$           | 768            |  |  |

<sup>(</sup>a) Includes right-of-use asset amortization of (\$0.3) million and (\$0.4) million for the three months ended April 29, 2023 and April 30, 2022, respectively.

Supplemental cash flow information and non-cash activity related to the Company's operating leases are as follows (in thousands):

<sup>(</sup>b) Primarily relates to monthly percentage rent for stores not presented on the balance sheet.

#### Operating cash flow information:

|  | Three Months Ended                  |           |        |
|--|-------------------------------------|-----------|--------|
|  | <b>April 29, 2023</b> April 30, 202 |           |        |
|  |                                     |           |        |
| Cash paid for amounts included in the measurement of lease liabilities                 | \$                                  | 17,345 \$ | 16,836 |
| Non-cash activity:   |                                     |           |        |
| Right-of-use assets obtained in exchange for lease obligations, net of rent violations | \$                                  | 1,904 \$  | 3,515  |

Weighted-average remaining lease term and discount rate for the Company's operating leases are as follows:

|                                       | As of          |                |
|---------------------------------------|----------------|----------------|
|                                       | April 29, 2023 | April 30, 2022 |
| Weighted-average remaining lease term | 2.2 Years      | 2.4 Years      |
| Weighted-average discount rate        | 3.20%          | 2.92%          |

As of April 29, 2023, the maturities of lease liabilities by fiscal year for the Company's operating leases are as follows (in thousands):

#### Fiscal Year

| 2023 (a)                           | \$<br>52,516  |
|------------------------------------|---------------|
| 2024                               | 49,829        |
| 2025                               | 32,563        |
| 2026                               | 18,657        |
| 2027                               | 8,648         |
| Thereafter                         | 1,603         |
| Total lease payments               | 163,816       |
| Less: Imputed interest             | 8,344         |
| Present value of lease liabilities | \$<br>155,472 |

<sup>(</sup>a) Excluding the 3 months ended April 29, 2023.

#### **FORWARD-LOOKING INFORMATION:**

The following information should be read along with the unaudited Condensed Consolidated Financial Statements, including the accompanying Notes appearing in this report. Any of the following are "forward-looking" statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended: (1) statements in this Form 10-Q that reflect projections or expectations of our future financial or economic performance; (2) statements that are not historical information; (3) statements of our beliefs, intentions, plans and objectives for future operations, including those contained in "Management's Discussion and Analysis of Financial Condition and Results of Operations"; (4) statements relating to our operations or activities for our fiscal year ending February 3, 2024 ("fiscal 2023") and beyond, including, but not limited to, statements regarding expected amounts of capital expenditures and store openings, relocations, remodels and closures and statements regarding the potential impact of the COVID-19 pandemic and related responses and mitigation efforts, as well as the potential impact of supply chain disruptions, inflationary pressures and other economic or market conditions on our business, results of operations and financial condition and statements regarding new store development strategy; and (5) statements relating to our future contingencies. When possible, we have attempted to identify forward-looking statements by using words such as "will," "expects," "anticipates," "approximates," "believes," "estimates," "hopes," "intends," "may," "plans," "could," "would," "should" and any variations or negative formations of such words and similar expressions. We can give no assurance that actual results or events will not differ materially from those expressed or implied in any such forward-looking statements. Forward-looking statements included in this report are based on information available to us as of the filing date of this report, but subject to known and unknown risks, uncertainties and other factors that could cause actual results to differ materially from those contemplated by the forward-looking statements. Such factors include, but are not limited to, the following: any actual or perceived deterioration in the conditions that drive consumer confidence and spending, including, but not limited to, prevailing social, economic, political and public health conditions and uncertainties, levels of unemployment, fuel, energy and food costs, wage rates, tax rates, interest rates, home values, consumer net worth, the availability of credit and inflation; changes in laws, regulations or government policies affecting our business, including but not limited to tariffs; uncertainties regarding the impact of any governmental action regarding, or responses to, the foregoing conditions; competitive factors and pricing pressures; our ability to predict and respond to rapidly changing fashion trends and consumer demands; our ability to successfully implement our new store development strategy to increase new store openings and our ability of any such new stores to grow and perform as expected; adverse weather, public health threats (including the global COVID-19 pandemic) or similar conditions that may affect our sales or operations; inventory risks due to shifts in market demand, including the ability to liquidate excess inventory at anticipated margins; adverse developments or volatility affecting the financial services industry or broader financial markets; and other factors discussed under "Risk Factors" in Part I, Item 1A of our annual report on Form 10-K for the fiscal year ended January 28, 2023 ("fiscal 2022"), as amended or supplemented, and in other reports we file with or furnish to the Securities and Exchange Commission ("SEC") from time to time. We do not undertake, and expressly decline, any obligation to update any such forward-looking information contained in this report, whether as a result of new information, future events, or otherwise.

#### **CRITICAL ACCOUNTING POLICIES AND ESTIMATES:**

The Company's critical accounting policies and estimates are more fully described in "Management's Discussion and Analysis of Financial Condition and Results of Operations" in the Company's Annual Report on Form 10-K for the fiscal year ended January 28, 2023. The preparation of the Company's financial statements in conformity with generally accepted accounting principles in the United States ("GAAP") requires management to make estimates and assumptions about future events that affect the amounts reported in the financial statements and accompanying notes. Future events and their effects cannot be determined with absolute certainty. Therefore, the determination of estimates requires the exercise of judgment. Actual results inevitably will differ from those estimates, and such differences may be material to the financial statements. The most significant accounting estimates inherent in the preparation of the Company's financial statements include the allowance for customer credit losses, inventory shrinkage, the calculation of potential asset impairment, workers' compensation, general and auto insurance liabilities, reserves relating to self-insured health insurance, and uncertain tax positions.

The Company's critical accounting policies and estimates are discussed with the Audit Committee.

#### **RESULTS OF OPERATIONS:**

The following table sets forth, for the periods indicated, certain items in the Company's unaudited Condensed Consolidated Statements of Income as a percentage of total retail sales:

|   | Three Months Ended |                |  |
|---|--------------------|----------------|--|
|   | April 29, 2023     | April 30, 2022 |  |
| Total retail sales  | 100.0 %            | 100.0 %        |  |
| Other revenue   | 0.9                | 0.9            |  |
| Total revenues  | 100.9              | 100.9          |  |
| Cost of goods sold (exclusive of depreciation)                  | 64.2               | 64.5           |  |
| Selling, general and administrative (exclusive of depreciation) | 32.5               | 29.5           |  |
| Depreciation  | 1.2                | 1.3            |  |
| Interest and other income                                       | (0.5)              | (0.2)          |  |
| Income before income taxes                                      | 3.5                | 5.7            |  |
| Net income  | 2.3                | 4.8            |  |

#### RESULTS OF OPERATIONS (CONTINUED):

Management's Discussion and Analysis of Financial Condition and Results of Operations ("MD&A") is intended to provide information to assist readers in better understanding and evaluating our financial condition and results of operations. We recommend reading this MD&A in conjunction with our Condensed Consolidated Financial Statements and the Notes to those statements included in the "Financial Statements" section of this Quarterly Report on Form 10-Q, as well as our 2022 Form 10-K.

#### **Recent Developments**

*Inflationary Cost Pressure and Rising Interest Rates* 

The current inflationary environment continues to negatively impact the Company's operating costs, including higher wages, operating supplies and services. In addition, increased costs for fuel, food, and housing, including rent, as well as other consumable products across the economy, are negatively impacting our customers' disposable income, and our customers' willingness to purchase discretionary items such as apparel, jewelry and shoes.

In response to inflationary pressures, the Federal Reserve began raising interest rates and is committed to continue raising interest rates until inflationary pressures subside. These rising interest rates have adversely affected the availability and cost of credit for both businesses and our customers. In addition, the rising interest rates are increasing the costs related to revolving credit, auto loans and mortgages, which continue to negatively impact our customers' discretionary income. Additionally, rising interest rates may continue to negatively impact our customers' willingness to purchase our products.

We believe price increases and rising interest rates impacted the first quarter of fiscal 2023 and will likely continue to have a negative impact on consumer behavior and, by extension, our results of operations and financial condition during the remainder of fiscal 2023.

#### Labor Challenges and Wage Inflation

The tight labor market has increased competition for labor among consumer-facing companies. This competition for labor has driven significant increases in wages in order to compete for sufficient labor availability and/or to prevent the loss of existing workforce in our stores, distribution center and corporate office. We expect these pressures to continue in fiscal 2023.

#### Comparison of First Quarter of 2023 with 2022

Total retail sales for the first quarter were \$190.3 million compared to last year's first quarter sales of \$204.9 million. Sales decreased primarily due to a decrease in same-store sales and sales from stores that were closed in the past 12 months, partially offset by sales from stores opened in the past 12 months. The decrease in same-store sales is primarily from fewer transactions due to the aforementioned pressures on our customers' disposable income, partially offset by higher average sales per transaction. Same store sales include stores that have been open more than 15 months. Stores that have been relocated or expanded are also included in the same store sales calculation after they have been open more than 15 months. The method of calculating same store sales varies across the retail industry. As a result, our same store sales calculation may not be comparable to similarly titled measures reported by other companies. E-commerce sales were less than 5.1% of sales for the first quarter of fiscal 2023 and are included in the same-store sales calculation. Total revenues, comprised of retail sales and other revenue (principally finance charges and late fees on

customer accounts receivable, shipping charged to customers for e-commerce purchases and layaway fees), were \$192.1 million for the first quarter ended April 29, 2023, compared to \$206.7 million for the first quarter ended April 30, 2022. The Company operated 1,264 stores at April 29, 2023 compared to 1,315 stores at the end of last fiscal year's first quarter. For the first three months of fiscal 2023, the Company opened four stores and permanently closed 20 stores. The Company currently anticipates closing approximately 80 stores in fiscal 2023.

Credit revenue of \$0.6 million represented 0.3% of total revenues in the first quarter of fiscal 2023, compared to 2022 credit revenue of \$0.5 million or 0.2% of total revenues. Credit revenue is comprised of interest earned on the Company's private label credit card portfolio and related fee income. Related expenses include principally payroll, postage and other administrative expenses, and totaled \$0.4 million in the first quarter of 2023, compared to last year's first quarter expenses of \$0.4 million.

Other revenue, a component of total revenues, was \$1.7 million for the first quarter of fiscal 2023, compared to \$1.8 million for the prior year's comparable first quarter. The slight decrease was due to lower ecommerce shipping revenue, partially offset by higher finance charges and layaway fees.

Cost of goods sold was \$122.1 million, or 64.2% of retail sales for the first quarter of fiscal 2023, compared to \$132.2 million, or 64.5% of retail sales in the first quarter of fiscal 2022. The overall decrease in cost of goods sold as a percent of retail sales for the first quarter of 2023 resulted primarily from both lower ocean freight costs and outbound freight costs to our stores, partially offset by deleveraging of occupancy and buying costs. Cost of goods sold includes merchandise costs (net of discounts and allowances), buying costs, distribution costs, occupancy costs, freight and inventory shrinkage. Net merchandise costs and in-bound freight are capitalized as inventory costs. Buying and distribution costs include payroll, payroll-related costs and operating expenses for the buying departments and distribution center. Occupancy costs include rent, real estate taxes, insurance, common area maintenance, utilities and maintenance for stores and distribution facilities. Total gross margin dollars (retail sales less cost of goods sold exclusive of depreciation) decreased by 6.1% to \$68.2 million for the first quarter of fiscal 2023 compared to \$72.7 million in the first quarter of fiscal 2022. Gross margin as presented may not be comparable to those of other entities.

Selling, general and administrative expenses ("SG&A") primarily include corporate and store payroll, related payroll taxes and benefits, insurance, supplies, advertising, and bank and credit card processing fees. SG&A expenses were 32.5% of retail sales for the first quarter of fiscal 2023, compared to 29.5% of retail sales in the first quarter of fiscal 2022. The increase in SG&A as a percent of retail sales was due primarily to higher operating costs, driven in part by higher wages as a result of the tight labor market and expenses related to the closure of 20 stores in the quarter, partially offset by lower insurance expense.

Depreciation expense was \$2.4 million, or 1.2% of retail sales for the first quarter of fiscal 2023, compared to \$2.7 million, or 1.3% of retail sales for the first quarter of fiscal 2022. The decrease in depreciation expense was attributable to older stores being fully depreciated.

Interest and other income was \$0.9 million, or 0.5% of retail sales for the first quarter of fiscal 2023, compared to \$0.4 million, or 0.2% of retail sales for the first quarter of fiscal 2022. The increase was primarily attributable to an increase in interest rates earned on short-term investments, partially offset by a decrease in short-term investments.

Income tax expense was \$2.1 million or 1.1% of retail sales for the first quarter of fiscal 2023, compared to income tax expense of \$1.9 million, or 1.0% of retail sales for the first quarter of fiscal 2022. The

effective income tax rate for the first quarter of fiscal 2023 was 32.6% compared to 16.7% for the first quarter of 2022. The increase in the 2023 first quarter tax rate was primarily due to higher Global Intangible Low-taxed Income (GILTI), partially offset by the foreign rate differential and offshore claim.

#### LIQUIDITY, CAPITAL RESOURCES AND MARKETRISK:

The Company believes that its cash, cash equivalents and short-term investments, together with cash flows from operations and borrowings available under its revolving credit agreement, will be adequate to fund the Company's regular operating requirements and expected capital expenditures for fiscal 2023 and the next 12 months.

Cash provided by operating activities for the first three months of fiscal 2023 was primarily generated by earnings adjusted for depreciation and changes in working capital. The increase in cash provided of \$10.7 million for the first three months of fiscal 2023 as compared to the first three months of fiscal 2022 was primarily due to a decrease in inventory and a smaller decrease in accounts payable, accrued expenses and other liabilities compared to year-end, partially offset by lower net income.

At April 29, 2023, the Company had working capital of \$87.9 million compared to \$74.7 million at January 28, 2023. The increase is primarily attributable to an increase in accounts receivable, lower current lease liability and accounts payable partially offset by lower merchandise inventory.

At April 29, 2023, the Company had an unsecured revolving credit agreement, which provides for borrowings of up to \$35.0 million less the balance of any revocable letters of credit related to purchase commitments, and is committed through May 2027. The credit agreement contains various financial covenants and limitations, including the maintenance of specific financial ratios with which the Company was in compliance as of April 29, 2023. There were no borrowings outstanding, nor any outstanding letters of credit that reduced borrowing availability, as of April 29, 2023. The weighted average interest rate under the credit facility was zero at April 29, 2023 due to no outstanding borrowings.

Expenditures for property and equipment totaled \$6.2 million in the first three months of fiscal 2023, compared to \$4.4 million in last year's first three months. The increase in expenditures for property and equipment was primarily due to costs associated with opening four new stores and capital investments in information technology and the distribution center. For the full fiscal 2023 year, the Company expects to invest approximately \$22.1 million in capital expenditures, including distribution center automation projects.

Net cash provided by investing activities totaled \$15.3 million in the first three months of fiscal 2023 compared to \$19.6 million provided in the comparable period of fiscal 2022. The decrease is primarily due to higher purchases of short-term investments and an increase in capital expenditures, partially offset by higher sales of short-term investments.

Net cash used in financing activities totaled \$5.6 million in the first three months of fiscal 2023 compared to \$12.7 million used in the comparable period of fiscal 2022, primarily due to a decrease in share repurchases and dividends paid.

On May 18, 2023, the Board of Directors maintained the quarterly dividend at 0.17 per share.

As of April 29, 2023, the Company had 944,379 shares remaining in open authorizations under its share repurchase program.

The Company does not use derivative financial instruments.

The Company's investment portfolio was primarily invested in corporate bonds and tax-exempt and taxable governmental debt securities held in managed accounts with underlying ratings of A or better at April 29, 2023 and January 28, 2023. The state, municipal and corporate bonds and asset-backed securities have contractual maturities which range from two days to 3.6 years. The U.S. Treasury Notes and Certificates of Deposit have contractual maturities which range from one day to 2.8 years. These securities are classified as available-for-sale and are recorded as Short-term investments, Restricted cash and Other assets on the accompanying Condensed Consolidated Balance Sheets. These assets are carried at fair value with unrealized gains and losses reported net of taxes in Accumulated other comprehensive income. The asset-backed securities are bonds comprised of auto loans and bank credit cards that carry AAA ratings. The auto loan asset-backed securities are backed by static pools of auto loans that were originated and serviced by captive auto finance units, banks or finance companies. The bank credit card asset-backed securities are backed by revolving pools of credit card receivables generated by account holders of cards from American Express, Citibank, JPMorgan Chase, Capital One, and Discover.

Additionally, at April 29, 2023, the Company had \$0.8 million of corporate equities and deferred compensation plan assets of \$9.3 million. At January 28, 2023, the Company had \$0.9 million of corporate equities and deferred compensation plan assets of \$9.3 million. All of these assets are recorded within Other assets in the Condensed Consolidated Balance Sheets. See Note 7, Fair Value Measurements.

#### RECENT ACCOUNTING PRONOUNCEMENTS:

See Note 8, Recent Accounting Pronouncements.

### THE CATO CORPORATION QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

#### ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK:

The Company is subject to market rate risk from exposure to changes in interest rates related to its financing, investing and cash management activities, but the Company does not believe such exposure is material.

#### ITEM 4. CONTROLS AND PROCEDURES:

We carried out an evaluation, with the participation of our Principal Executive Officer and Principal Financial Officer, of the effectiveness of our disclosure controls and procedures as of April 29, 2023. Based on this evaluation, our Principal Executive Officer and Principal Financial Officer concluded that, as of April 29, 2023, our disclosure controls and procedures, as defined in Rule 13a-15(e), under the Securities Exchange Act of 1934 (the "Exchange Act"), were effective to ensure that information we are required to disclose in the reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms and that such information is accumulated and communicated to our management, including our Principal Executive Officer and Principal Financial Officer, as appropriate to allow timely decisions regarding required disclosure.

#### CHANGES IN INTERNAL CONTROL OVER FINANCIAL REPORTING:

No change in the Company's internal control over financial reporting (as defined in Exchange Act Rule 13a-15(f)) has occurred during the Company's fiscal quarter ended April 29, 2023 that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

#### PART II OTHER INFORMATION

#### **ITEM 1. LEGAL PROCEEDINGS:**

Not Applicable

#### **ITEM 1A. RISK FACTORS:**

In addition to the other information in this report, you should carefully consider the factors discussed in Part I, "Item 1A. Risk Factors" in our Annual Report on Form 10-K for our fiscal year ended January 28, 2023. These risks could materially affect our business, financial condition or future results; however, they are not the only risks we face. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial may also materially adversely affect our business, financial condition or results of operations.

#### ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS:

The following table summarizes the Company's purchases of its common stock for the three months ended April 29, 2023:

#### ISSUER PURCHASES OF EQUITY SECURITIES

|               |              |               | Total Number of     | Maximum Number            |
|---------------|--------------|---------------|---------------------|---------------------------|
|               |              |               | Shares Purchased as | (or Approximate Dollar    |
|               | Total Number | Average       | Part of Publicly    | Value) of Shares that may |
|               | of Shares    | Price Paid    | Announced Plans or  | Yet be Purchased Under    |
| Period        | Purchased    | per Share (1) | Programs (2)        | The Plans or Programs (2) |
| February 2023 | 57,930       | \$<br>9.39    | 57,930              |                           |
| March 2023    | 195,460      | 8.81          | 195,460             |                           |
| April 2023    |              | <u>-</u>      | <u> </u>            |                           |
| Total         | 253,390      | \$<br>8.95    | 253,390             | 944,379                   |

- (1) Prices include trading costs.
- (2) As of January 28, 2023, the Company's share repurchase program had 197,769 shares remaining in open authorizations. The Board of Directors authorized an additional 1,000,000 shares for repurchase under the program at its February 23, 2023 meeting. During the first quarter ended April 29, 2023, the Company repurchased and retired 253,390 shares under this program for approximately \$2,266,727 or an average market price of \$8.95 per share. As of April 29, 2023, the Company had 944,379 shares remaining in open authorizations. There is no specified expiration date for the Company's repurchase program.

#### ITEM 3. DEFAULTS UPON SENIOR SECURITIES:

Not Applicable

#### PART II OTHER INFORMATION

### **ITEM 4. MINE SAFETY DISCLOSURES:**

Not Applicable

### **ITEM 5. OTHER INFORMATION:**

Not Applicable

### **ITEM 6. EXHIBITS:**

| Exhibit No. | Item  |
|-------------|---|
| 3.1         | Registrant's Amended and Restated Certificate of Incorporation, incorporated by reference to Exhibit 3.1 to Form 10-Q of the Registrant for the quarter ended May 2, 2020.  |
| 3.2         | Registrant's Amended and Restated By-Laws, incorporated by reference to Exhibit 3.2 to Form 10-Q of the Registrant for the quarter ended May 2, 2020.   |
| 31.1*       | Rule 13a-14(a)/15d-14(a) Certification of Principal Executive Officer.  |
| 31.2*       | Rule 13a-14(a)/15d-14(a) Certification of Principal Financial Officer.  |
| 32.1*       | Section 1350 Certification of Principal Executive Officer.  |
| 32.2*       | Section 1350 Certification of Principal Financial Officer.  |
| 101.1*      | The following materials from Registrant's Quarterly Report on Form 10-Q for the fiscal quarter ended April 29, 2023, formatted in Inline XBRL: (i) Condensed Consolidated Statements of Income and Comprehensive Income for the Three Months ended April 29, 2023 and April 30, 2022; (ii) Condensed Consolidated Balance Sheets at April 29, 2023 and January 28, 2023; (iii) Condensed Consolidated Statements of Cash Flows for the Three Months Ended April 29, 2023 and April 30, 2022; (iv) Condensed Consolidated Statements of Stockholders' Equity for the Three Months Ended April 29, 2023 and April 30, 2022; and (v) Notes to Condensed Consolidated Financial Statements. |
| 104.1       | Cover Page Interactive Data File (Formatted in Inline XBRL and contained in the Interactive Data Files submitted as Exhibit 101.1*)   |

<sup>\*</sup> Submitted electronically herewith.

#### PART II OTHER INFORMATION

### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

THE CATO CORPORATION

| May 25, 2023 | /s/ John P. D. Cato      |
|--------------|--------------------------|
| Date         | John P. D. Cato          |
|              | Chairman, President and  |
|              | Chief Executive Officer  |
|              |                          |
|              |                          |
| May 25, 2023 | /s/ Charles D. Knight    |
| Date         | Charles D. Knight        |
|              | Executive Vice President |
|              | Chief Financial Officer  |

# PRINCIPAL EXECUTIVE OFFICER CERTIFICATION PURSUANT TO SECURITIES EXCHANGE ACT OF 1934 RULE 13a-14(a)/15d-14(a), AS ADOPTED PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

I, John P. D. Cato, certify that:

- 1. I have reviewed this report on Form 10-Q of The Cato Corporation (the "registrant");
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: May 25, 2023

/s/ John P. D. Cato

John P. D. Cato Chairman, President and Chief Executive Officer

# PRINCIPAL FINANCIAL OFFICER CERTIFICATION PURSUANT TO SECURITIES EXCHANGE ACT OF 1934 RULE 13a-14(a)/15d-14(a), AS ADOPTED PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

I, Charles D. Knight, certify that:

- 1. I have reviewed this report on Form 10-Q of The Cato Corporation (the "registrant");
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: May 25, 2023

/s/ Charles D. Knight

Charles D. Knight
Executive Vice President
Chief Financial Officer

#### CERTIFICATION OF PERIODIC REPORT

- I, John P. D. Cato, Chairman, President and Chief Executive Officer of The Cato Corporation (the "Company"), certify, pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, 18 U.S.C. Section 1350, that on the date of this Certification:
- 1. the Form 10-Q of the Company for the quarter ended April 29, 2023 (the "Report") fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- 2. the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Dated: May 25, 2023

/s/ John P. D. Cato

John P. D. Cato Chairman, President and Chief Executive Officer

#### **CERTIFICATION OF PERIODIC REPORT**

- I, Charles D. Knight, Executive Vice President, Chief Financial Officer of The Cato Corporation (the "Company"), certify, pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, 18 U.S.C. Section 1350, that on the date of this Certification:
- 1. the Form 10-Q of the Company for the quarter ended April 29, 2023 (the "Report") fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- 2. the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Dated: May 25, 2023

/s/ Charles D. Knight

Charles D. Knight Executive Vice President Chief Financial Officer