UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
FORM 10-Q
[X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended July 31, 1999
OR
[ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from $\qquad$ to $\qquad$

Commission file number 0-3747

THE CATO CORPORATION AND SUBSIDIARIES
(Exact name of registrant as specified in its charter)
Delaware 56-0484485

| Delaware | 56-0484485 |
| :---: | :---: |
| (State or other jurisdiction of incorporation) | (I.R.S. Employer Identification No.) |
| 8100 Denmark Road, Charlotte | lina 28273-5975 |

(Address of principal executive offices)
(Zip Code)
(704) 554-8510
(Registrant's telephone number, including area code)

## Not Applicable

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.
Yes [X] No [ ]
As of August 16, 1999, there were 21,236,013 shares of Class A Common Stock and 5,264,317 shares of Class B Common Stock outstanding.

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## PART I FINANCIAL INFORMATION

THE CATO CORPORATION
CONDENSED CONSOLIDATED STATEMENTS OF INCOME

| VENUES |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Retail sales | \$ | 148,500 | \$ | 132,573 | \$ | 301, 883 | \$ | 268,747 |
| Other income (principally finance and layaway charges) |  | 4,990 |  | 4,603 |  | 9,862 |  | 9,473 |
| Total revenues |  | 153,490 |  | 137,176 |  | 311,745 |  | 278,220 |
| COSTS AND EXPENSES |  |  |  |  |  |  |  |  |
| Cost of goods sold |  | 99,974 |  | 93,864 |  | 200,143 |  | 183, 043 |
| Selling, general and administrative |  | 36,118 |  | 32,410 |  | 71,040 |  | 65,500 |
| Depreciation |  | 2,109 |  | 1,909 |  | 4,132 |  | 3,774 |
| Interest |  | 5 |  | 65 |  | 11 |  | 131 |
| Total expenses |  | 138,206 |  | 128,248 |  | 275,326 |  | 252,448 |
| INCOME BEFORE INCOME TAXES |  | 15,284 |  | 8,928 |  | 36,419 |  | 25,772 |
| Income taxes |  | 5,350 |  | 3,293 |  | 12,747 |  | 9,020 |
| NET INCOME | \$ | 9,934 | \$ | 5,635 | \$ | 23,672 | \$ | 16,752 |
| BASIC EARNINGS PER SHARE | \$ | . 37 | \$ | . 20 | \$ | . 89 | \$ | . 61 |
| DILUTED EARNINGS PER SHARE | \$ | . 37 | \$ | . 20 | \$ | . 88 | \$ | . 59 |
| DIVIDENDS PER SHARE | \$ | . 075 | \$ | . 045 | \$ | . 13 | \$ | . 09 |

[^0]THE CATO CORPORATION
CONDENSED CONSOLIDATED BALANCE SHEETS

| JULY 31, | August 1, | January 30, |
| :---: | :---: | :---: |
| 1999 | 1998 | 1999 |
| (UNAUDITED) | (Unaudited) |  |
|  | ARS IN THOUS |  |

## ASSETS

Current Assets
Cash and cash equivalents
Short-term investments
Accounts receivable - net
Merchandise inventories
Deferred income taxes
Prepaid expenses
Total Current Assets
Property and Equipment - net
Other Assets

## Total

LIABILITIES AND STOCKHOLDERS' EQUITY
Current Liabilities
Accounts payable
Accrued expenses
Income taxes
Total Current Liabilities
Deferred Income Taxes
Other Noncurrent Liabilities
Stockholders' Equity:
Class A Common Stock, issued $24,109,961$ shares,
23,891,040 shares and 24,070,519 shares at
July 31, 1999, August 1, 1998 and January 30, 1999, respectively
Convertible Class B Common Stock, issued and outstanding 5,264,317 shares at July 31, 1999, August 1, 1998 and January 30, 1999, respectively
Additional paid-in capital
Retained earnings

Less Class A Common Stock in treasury,
at cost $(2,873,948$ shares at July 31, 1999, 1,523,000 shares at August 1, 1998, and 2,368,000 shares at January 30, 1999)

Total Stockholders' Equity
Total

| \$ | 41, 802 | \$ | 54,403 | \$ | 44, 068 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 53, 365 |  | 38,167 |  | 42,141 |
|  | 43,974 |  | 41,902 |  | 44,536 |
|  | 67,374 |  | 63,063 |  | 61,112 |
|  | 3,837 |  | 2,905 |  | 3,372 |
|  | 2,022 |  | 2,023 |  | 2,374 |
|  | 212,374 |  | 202,463 |  | 197,603 |
|  | 60,262 |  | 49,748 |  | 54,740 |
|  | 6,408 |  | 6,177 |  | 6,170 |
| \$ | 279, 044 | \$ | 258,388 | \$ | 258,513 |


| \$ | 52,156 | \$ | 51,813 | \$ | 52,391 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 20,773 |  | 18,537 |  | 20,991 |
|  | 5,534 |  | 3,956 |  | 197 |
|  | 78,463 |  | 74,306 |  | 73,579 |
|  | 5,801 |  | 5,296 |  | 5,922 |
|  | 7,154 |  | 6,187 |  | 6,778 |

THE CATO CORPORATION
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

SIX MONTHS ENDED

| JULY 31, | August 1, |
| :---: | :---: |
| 1999 | 1998 |
| (UNAUDITED) | (Unaudited) |

(DOLLARS IN THOUSANDS)

## OPERATING ACTIVITIES

Net income
Adjustments to reconcile net income to net cash
provided by operating activities:
Depreciation
Amortization of investment premiums
Loss on disposal of property and equipment
Changes in operating assets and liabilities which
provided (used) cash:
Accounts receivable
Merchandise inventories
Other assets
Accrued income taxes
Accounts payable and other liabilities

Net cash provided by operating activities

## INVESTING ACTIVITIES

Expenditures for property and equipment
Purchases of short-term investments
Sales of short-term investments

Net cash used in investing activities

## FINANCING ACTIVITIES

## Dividends paid

Purchase of treasury stock
Proceeds from employee stock purchase plan
Proceeds from stock options exercised

Net cash used in financing activities

Net Increase (Decrease) in Cash and Cash Equivalents
Cash and Cash Equivalents at Beginning of Year

Cash and Cash Equivalents at End of Period

4,132
89
\$ 23,672

295

562
$(6,262)$
114
5,337
455

28,394
---------
$(9,950)$
$(15,306)$
2,320
----------
$(22,936)$
$\qquad$

|  | $(3,465)$ |  | $(2,459)$ |
| :---: | :---: | :---: | :---: |
|  | $(4,577)$ |  | $(2,310)$ |
|  | 247 |  | 183 |
|  | 71 |  | 2,673 |
|  | $(7,724)$ |  | $(1,913)$ |
|  | $(2,266)$ |  | 12,759 |
|  | 44, 068 |  | 41,644 |
| \$ | 41, 802 | \$ | 54,403 |

THE CATO CORPORATION
NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
FOR SIX MONTHS ENDED JULY 31, 1999 AND AUGUST 1, 1998

## NOTE 1 - GENERAL

The consolidated financial statements have been prepared from the accounting records of The Cato Corporation and its wholly-owned subsidiaries (the Company) and all amounts shown at July 31, 1999 and August 1, 1998 are unaudited. In the opinion of management, all adjustments (consisting solely of normal recurring adjustments) considered necessary for a fair presentation have been included. The results of the interim period may not be indicative of the entire year.

The Company's short-term investments are classified as available for sale securities, and therefore, are carried at fair value, with unrealized gains and losses, net of income taxes, reported as a component of other comprehensive income.

Total comprehensive income for the second quarter and six months ended July 31, 1999 was $\$ 9,262,000$ and $\$ 22,585,000$ respectively. Total comprehensive income for the second quarter and six months ended August 1, 1998 was $\$ 5,814,000$ and $\$ 16,861,000$, respectively. Total comprehensive income is composed of net income and unrealized losses on available-for-sale securities.

Merchandise inventories are stated at the lower of cost (first-in, first-out) or market as determined by the retail inventory method.

In March 1999, the Company transferred 63,000 shares of Class A Common Stock from treasury stock to its Employee Stock Ownership Plan as the contribution for the fiscal year ended January 30, 1999. In the first quarter of fiscal 1999, the Company repurchased 569,000 shares of Class A Common Stock for $\$ 4,577,000$, or an average price of $\$ 8.04$ per share.

The provisions for income taxes are based on the Company's estimated annual effective tax rate

THE CATO CORPORATION
NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
FOR SIX MONTHS ENDED JULY 31, 1999 AND AUGUST 1, 1998

NOTE 2 - EARNINGS PER SHARE:
Earnings per share is calculated by dividing net income by the weighted-average number of Class $A$ and Class $B$ common shares outstanding during the respective periods. The weighted-average shares outstanding is used in the basic earnings per share calculation, while the weighted-average shares and equivalents outstanding is used in the diluted earnings per share calculation.


NOTE 3 - SUPPLEMENTAL CASH FLOW INFORMATION:

Interest paid during the six months ended July 31, 1999 and August 1, 1998 was $\$ 11,100$ and $\$ 81,000$, respectively. Income tax payments, net of refunds received, for the six months ended July 31, 1999 and August 1, 1998 were \$7,641,000 and \$7,193,000, respectively.

NOTE 4 - FINANCING ARRANGEMENTS:

At July 31, 1999, the Company had an unsecured revolving credit agreement which provides for borrowings of up to $\$ 35$ million. The revolving credit agreement is committed until May 2001. The credit agreement contains various financial covenants and limitations, including the maintenance of specific financial ratios. The Company was in compliance with all financial covenants and ratios and there were no borrowings outstanding under the agreement at July 31, 1999 or August 1, 1998.

THE CATO CORPORATION
NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS FOR SIX MONTHS ENDED JULY 31, 1999 AND AUGUST 1, 1998

NOTE 5 - REPORTABLE SEGMENT INFORMATION:
The Company has two reportable segments: retail and credit. The following schedule summarizes certain segment information (in thousands):

| THREE MONTHS ENDED |  |
| :---: | :---: |
| JULY 31, | August 1, |
| 1999 | 1998 |

## Revenues:

| Retail |  |
| :--- | ---: |
| Credit |  |
|  | Total |


| \$ | 150,624 |
| :--- | ---: |
|  | 2,866 |
| $-\cdots------$ |  |
| \$ | 153,490 |
| ========= |  |


| \$ | 134,376 |
| :--- | ---: |
| 2,800 |  |
| ------- |  |
| \$ | 137,176 |
| ========= |  |


| \$ | 14,320 | \$ | 8,013 |
| :---: | :---: | :---: | :---: |
|  | 964 |  | 915 |
| \$ | 15,284 | \$ | 8,928 |


| \$ | 34,559 |
| :--- | ---: |
|  | 1,860 |
| ------ |  |
| $\$$ | 36,419 |
| ========= |  |


| $\$$ | 24,078 |
| :--- | ---: |
|  | 1,694 |
| -------- |  |
| $\$$ | 25,772 |

THE CATO CORPORATION
MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

## RESULTS OF OPERATIONS

The following table sets forth, for the periods indicated, certain items in the Company's Unaudited Condensed Consolidated Statements of Income as percentages of total retail sales:


| Total retail sales | $100.0 \%$ | $100.0 \%$ |
| :--- | :---: | ---: |
| Total revenues | 103.3 |  |
| Cost of goods sold | 67.3 | 103.5 |
| Selling, general and administrative | 24.3 | 70.8 |
| Income before income taxes | 10.3 | 24.4 |
| Net income | 6.7 | 6.8 |

COMPARISON OF SECOND QUARTER AND FIRST SIX MONTHS OF 1999 WITH 1998.

## OPERATING RESULTS

Total retail sales for the second quarter were $\$ 148.5$ million compared to last year's second quarter sales of $\$ 132.6$ million, a $12 \%$ increase. Same-store sales increased 5\% in this year's second quarter. For the six months ended July 31, 1999, total retail sales were $\$ 301.9$ million compared to last year's first six months sales of $\$ 268.7$ million, a $12 \%$ increase, and same-store sales increased $6 \%$ for the comparable six month period. The increase in retail sales for the first six months of 1999 resulted from the Company's continued everyday low pricing strategy, improved merchandise offerings, and an increase in store development activity. The Company operated 770 stores at July 31, 1999 compared to 701 stores at the end of last year's second quarter.

Other income for the second quarter and first six months of 1999 increased 8\% and $4 \%$, respectively, over the prior year's comparable periods. The increase in the current year resulted primarily from increased finance and late charge income on the Company's customer accounts receivable and increased earnings from cash equivalents and short-term investments.

Cost of goods sold were $67.3 \%$ and $66.3 \%$ of total retail sales for the second quarter and first six months of 1999, respectively, compared to 70.8\% and 68.1\% for last year's comparable three and six month periods. The decrease in cost of goods sold as a percent of retail sales resulted by maintaining timely and aggressive markdowns on slow moving merchandise, eliminating unprofitable promotions and improving inventory flow.

THE CATO CORPORATION
MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

## OPERATING RESULTS - CONTINUED

Selling, general and administrative (SG\&A) expenses were $\$ 36.1$ million and $\$ 71.0$ million for the second quarter and first six months of this year respectively, compared to $\$ 32.4$ million and $\$ 65.5$ million for last year's comparable three and six month periods, respectively. Expenses remained well controlled and were under planned levels.

## LIQUIDITY AND CAPITAL RESOURCES

At July 31, 1999, the Company had working capital of $\$ 133.9$ million, compared to $\$ 128.2$ million at August 1, 1998 and $\$ 124.0$ million at January 30, 1999 Cash provided from operating activities was $\$ 28.4$ million for the six months ended July 31, 1999, compared to $\$ 29.2$ million for last year's comparable six month period. The Company had no borrowings under its revolving credit agreement at July 31, 1999 or August 1, 1998. At July 31, 1999, the Company had cash, cash equivalents, and short-term investments of $\$ 95.2$ million, compared to $\$ 92.6$ million at August 1, 1998 and $\$ 86.2$ million at January 30, 1999.

At July 31, 1999, the Company had an unsecured revolving credit agreement which provides for borrowings of up to $\$ 35$ million. The revolving credit agreement is committed until May 2001. The credit agreement contains various financial covenants and limitations, including the maintenance of specific financial ratios. The Company was in compliance with all financial covenants and ratios and there were no borrowings outstanding under the agreement at July 31, 1999 or August 1, 1998.

Expenditures for property and equipment totaled $\$ 10.0$ million for the six months ended July 31, 1999, compared to $\$ 4.3$ million in the first six months of 1998. The Company expects total capital expenditures to be approximately $\$ 26$ million for the current fiscal year. The Company intends to open approximately 85 new stores, close 10 stores, and to relocate 22 stores during the current fiscal year. For the six months ended July 31, 1999, the Company had opened 39 new stores, relocated 13 stores, and closed 1 store.

In May 1999, the Board of Directors increased the quarterly dividend by $36 \%$ from $\$ .055$ per share to $\$ .075$ per share.

The Company believes that its cash, cash equivalents and short-term investments, together with cash flow from operations and borrowings available under its revolving credit agreement, will be adequate to fund the Company's proposed capital expenditures and other operating requirements.

THE CATO CORPORATION
MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL
CONDITION AND RESULTS OF OPERATIONS

LIQUIDITY AND CAPITAL RESOURCES - CONTINUED
The Company developed a two phase approach to address the Year 2000 issue which involves the exposure to risks in its information technology (IT) systems, as well as potential risks in other non-IT systems with embedded technology. Phase 1 was an analysis to identify and fix all internally developed programs. Phase 2 is the identification and correction to all programs purchased from external sources. The Company has completed Phase 1, and Phase 2 will be completed in the third fiscal quarter of 1999 with continued testing of compliance throughout 1999. The Company expects to spend approximately $\$ 525,000$ in 1998 and 1999 on hardware, software and consulting to ensure proper processing of transactions relating to the Year 2000 and beyond. The Company has initiated formal communications with its third-party suppliers and vendors to determine the extent to which the Company is vulnerable to those third-parties' failure to remediate their own Year 2000 issue. Although lack of compliance for Year 2000 issues by third-party suppliers and vendors could have an adverse effect on the Company's business, results of operations and financial condition, the Company expects its Year 2000 compliance efforts to significantly reduce the risk of business interruption and the level of uncertainty the Year 2000 issue may have on its computer systems. A contingency plan will be established upon the completion of Phase 2 to address these issues.

Form 10-Q includes "forward-looking statements" within the meaning of Section 27A of the Securities Act and Section 21E of the Exchange Act. All statements other than statements of historical facts included in the Form 10-Q and located elsewhere herein regarding the Company's financial position and business strategy may constitute forward-looking statements. Although the Company believes that the expectations reflected in such forward-looking statements are reasonable, it can give no assurance that such expectations will prove to be correct.

PART II OTHER INFORMATION
THE CATO CORPORATION

ITEM 1. LEGAL PROCEEDINGS
None
ITEM 2. CHANGES IN THE RIGHTS OF THE COMPANY'S SECURITY HOLDERS

None
ITEM 3. DEFAULTS BY THE COMPANY ON ITS SENIOR SECURITIES
Not Applicable
ITEM 4. RESULT OF VOTES OF SECURITY HOLDERS
Following are the results of the matters voted upon at the Company's Annual Meeting which was held on May 20, 1999.

ELECTION OF DIRECTORS:
Mr. Wayland H Cato, Jr
Mr. Edgar T. Cato
Mr. Howard A. Severson
Mr. Robert W. Bradshaw Mr. Grant L. Hamrick

- For 70,384,788 ; Abstaining 1,370,723
- For 70,384,788 ; Abstaining 1,370,723
- For 70,384,713 ; Abstaining 1,370,798
- For 71,108,224 ; Abstaining 647,287
- For 71,502,397 ; Abstaining 253,114

RATIFICATION OF DELOITTE \& TOUCHE LLP AS INDEPENDENT AUDITORS
For 71,735,518 ; Abstaining 1,893 ; Against 18,100
ITEM 5. OTHER INFORMATION

None
ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K
(A) Exhibit 27 - Financial Data Schedule (for SEC use only)
(B) No Reports on Form 8-K were filed during the quarter ended July 31, 1999.

PART II OTHER INFORMATION (CONTINUED)
THE CATO CORPORATION

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

THE CATO CORPORATION

September 9, 1999
Date
/s/ Wayland H. Cato, Jr.
Wayland H. Cato, Jr.
Chairman of the Board
/s/ John P. Derham Cato
John P. Derham Cato
Vice Chairman of the Board President and Chief Executive Officer
/s/ Michael 0. Moore
Michael 0. Moore
Executive Vice President
Chief Financial Officer and Secretary

THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM THE BALANCE sheet and income statement and is qualified in its entirety by reference to such FINANCIAL STATEMENTS.

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## 6-MOS

JAN-29-2000
JUL-31-1999
41, 802
53,365
49, 049
5,075
67,374
212,374
115,991
55,729
279, 044
78,463
0
0
979
186,647
279, 044
301, 883
311,745
200, 143
200, 143
0
1,963
11
36,419
12,747
23, 672
0
0

23,672
0.89
0.88


[^0]:    See accompanying notes to consolidated financial statements.

