UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 10-Q

| [X] QUARTERLY REPORT PURSUANT TO SECTION EXCHANGE ACT OF 1934 | 1 13 OR 15(d) OF THE SECURITIES | |
|--|---|--|
| For the quarterly period ended N | lovember 2, 1996 | |
| OR | | |
| [] TRANSITION REPORT PURSUANT TO SECTION EXCHANGE ACT OF 1934 | ON 13 OR 15(d) OF THE SECURITIES | |
| For the transition period from | to | |
| Commission file number 0-3747 | | |
| THE CATO CORPORATION AND SUBSIDIARIES | | |
| (Exact name of registrant as specified in its charter) | | |
| Delaware | 56-0484485 | |
| (State or other jurisdiction of incorporation) | (I.R.S. Employer Identification No.) | |
| 8100 Denmark Road, Charlotte, North Carolina 28273-5975 | | |
| (Address of principal executive offices) (Zip Code) | | |
| (704) 554-8510 | | |
| (Registrant's telephone number, including area code) | | |
| Not Applicable | | |
| (Former name, former address and former fiscal year, if changed since last report) | | |
| Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. | | |
| | , and (2) has been subject to such | |

As of November 19, 1996, there were 23,189,618 shares of Class A Common Stock and 5,264,317 shares of Class B Common Stock outstanding.

THE CATO CORPORATION

FORM 10-Q

NOVEMBER 2, 1996

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PART I FINANCIAL INFORMATION

THE CATO CORPORATION UNAUDITED CONSOLIDATED STATEMENTS OF INCOME (LOSS)

| | THREE MONTHS ENDED | | NINE MONTHS ENDED | |
|--|--------------------|---------------------|----------------------|---------------------|
| | 1996 | October 28, 1995 | NOVEMBER 2, 1996 | |
| | | (IN THOUSANDS, EXC | EPT PER SHARE DATA) | |
| REVENUES | | | | |
| Retail sales Other income (principally finance and layaway charges) | 3,374 | \$ 105,825 3,506 | \$ 340,892 10,093 | \$ 335,025 9,911 |
| Total revenues | 111,491 | | 350,985 | 344,936 |
| | | | | |
| COSTS AND EXPENSES | | | | |
| Cost of goods sold, including occupancy, | 04 407 | 00.007 | 044 700 | 007.000 |
| distribution and buying | | 80,097 29,504 | | 237,629 |
| Selling, general and administrative | , | , | 88,544 | 87,815 |
| Depreciation Interest | 2,055 65 | 1,917 56 | 6,252 196 | 5,795 212 |
| Titterest | | 50 | 190 | 212 |
| Total expenses | 112,885 | 111,574 | 336,782 | 331,451 |
| | | , | | |
| INCOME (LOSS) BEFORE INCOME TAXES | (1,394) | (2,243) | 14,203 | 13,485 |
| Income taxes (benefit) | (495) | (751) | 5,042 | 4,516 |
| NET INCOME (LOSS) | \$ (899) | \$ (1,492) | \$ 9,161 | \$ 8,969 |
| | ======= | ======= | ======= | ======= |
| INCOME (LOSS) PER COMMON AND COMMON | | | | |
| EQUIVALENT SHARE | \$ (0.03) | \$ (0.05) | \$ 0.32 | \$ 0.31 |
| · | ======= | ======= | ======= | ======= |
| DIVIDENDS PER SHARE | \$ 0.04 | \$ 0.04 | \$ 0.12 | \$ 0.12 |
| | ======= | ======= | ======= | ======= |

See accompanying notes to consolidated financial statements.

THE CATO CORPORATION CONSOLIDATED BALANCE SHEETS

| | NOVEMBER 2, 1996 (UNAUDITED) | October 28, 1995 (Unaudited) | February 3, 1996 |
|---|---|------------------------------------|---|
| | | (IN THOUSANDS) | |
| ASSETS | | | |
| Current Assets Cash and cash equivalents Short-term investments Accounts receivable - net Merchandise inventories Deferred income taxes Prepaid expenses | \$ 10,053 34,646 38,893 93,007 1,825 1,981 | 1,768 | \$ 26,183 21,711 39,792 58,440 1,825 2,486 |
| Total Current Assets Property and Equipment Other Assets | 180,405 55,611 5,349 | 164,937 53,051 4,957 | 150,437 |
| Total | \$ 241,365 ====== | \$ 222,945 | \$ 209,895 |
| LIABILITIES AND STOCKHOLDERS' EQUITY Current Liabilities Accounts payable Accrued expenses Income taxes | \$ 59,350 12,590 1,865 | 11,289 - | 10.458 |
| Total Current Liabilities Deferred Income Taxes Other Noncurrent Liabilities Stockholders' Equity: Class A Common Stock, issued 23,364,618 shares, 23,202,959 shares and 23,204,647 shares at | 73,805 4,491 7,799 | 63,796 | 48,268 4,491 7,454 |
| November 2, 1996, October 28, 1995 and February 3, 1996, respectively Convertible Class B Common Stock, issued and outstanding 5,264,317 shares at November 2, 1996, October 28, 1995 and February 3, 1996, | 778 | 773 | 773 |
| respectively Preferred Stock, none Additional paid-in capital Retained earnings | - 63,263 | 176 - 62,660 84,328 | - 62,665 |
| Less: Class A Common Stock in treasury, at cost (175,000 shares at November 2, 1996, 40,000 shares at October 28, 1995 and February 3, 1996, | 156,249 | | |
| respectively) | 979 | 223 | 223 |
| Total Stockholders' Equity | 155,270 | 147,714 | |
| Total | \$ 241,365 ====== | \$ 222,945 | \$ 209,895 |

See accompanying notes to consolidated financial statements.

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| OPERATING ACTIVITIES Net income Adjustments to reconcile net income to net cash provided by operating activities: Depreciation Amortization of investment premiums Changes in operating assets and liabilities: Decrease in accounts receivable Increase in merchandise inventories Increase (Increase) in other assets Increase (Decrease) in accrued income taxes Increase in accounts payable and other liabilities Net cash provided by operating activities Expenditures for property and equipment Purchases of short-term investments Sales of short-term investments Net cash used in investing activities (In THOUSANDS) (In Thous in the same and th | NINE MONTHS ENDED | | |
|--|-------------------|--|--|
| OPERATING ACTIVITIES Net income Adjustments to reconcile net income to net cash provided by operating activities: Depreciation Amortization of investment premiums Changes in operating assets and liabilities: Decrease in accounts receivable Increase in merchandise inventories Increase in nerchandise inventories Increase (Increase) in other assets Increase (Decrease) in accrued income taxes Increase in accounts payable and other liabilities Styles Increase in accounts accivities Expenditures for property and equipment Purchases of short-term investments Sales of short-term investments Net cash used in investing activities Dividends paid Purchase of treasury stock Proceeds from employee stock purchase plan (IN THOUSANDS) (IN THOUSANDS) (IN THOUSANDS) 9,161 \$ 9,161 \$ \$ 9,161 \$ \$ 9,161 \$ \$ 9,161 \$ \$ 9,161 \$ \$ 4,252 \$ | er 28, 995 | | |
| Net income Adjustments to reconcile net income to net cash provided by operating activities: Depreciation Amortization of investment premiums Changes in operating assets and liabilities: Decrease in accounts receivable Increase in merchandise inventories Obecrease (Increase) in other assets Increase (Decrease) in accrued income taxes Increase in accounts payable and other liabilities Net cash provided by operating activities Expenditures for property and equipment Purchases of short-term investments Sales of short-term investments Net cash used in investing activities Dividends paid Purchase of treasury stock Proceeds from employee stock purchase plan (7,883) Purchase of treasury stock Proceeds from employee stock purchase plan | | | |
| Net income Adjustments to reconcile net income to net cash provided by operating activities: Depreciation Amortization of investment premiums Changes in operating assets and liabilities: Decrease in accounts receivable Increase in merchandise inventories Obecrease (Increase) in other assets Increase (Decrease) in accrued income taxes Increase in accounts payable and other liabilities Net cash provided by operating activities Expenditures for property and equipment Purchases of short-term investments Sales of short-term investments Net cash used in investing activities Dividends paid Purchase of treasury stock Proceeds from employee stock purchase plan (7,883) Purchase of treasury stock Proceeds from employee stock purchase plan | | | |
| Depreciation 6,252 Amortization of investment premiums 146 Changes in operating assets and liabilities: Decrease in accounts receivable 899 Increase in merchandise inventories (34,567) (Decrease (Increase) in other assets 250 Increase (Decrease) in accrued income taxes 537 Increase in accounts payable and other liabilities 25,729 Net cash provided by operating activities 8,407 INVESTING ACTIVITIES Expenditures for property and equipment (7,883) Purchases of short-term investments (19,555) Sales of short-term investments (20,964) Net cash used in investing activities (20,964) FINANCING ACTIVITIES Dividends paid (3,420) Purchase of treasury stock Proceeds from employee stock purchase plan 269 | 8,969 | | |
| Changes in operating assets and liabilities: Decrease in accounts receivable 899 Increase in merchandise inventories (34,567) (Decrease (Increase) in other assets 250 Increase (Decrease) in accrued income taxes 537 Increase in accounts payable and other liabilities 25,729 Net cash provided by operating activities 8,407 INVESTING ACTIVITIES Expenditures for property and equipment (7,883) Purchases of short-term investments (19,555) Sales of short-term investments 6,474 Net cash used in investing activities (20,964) FINANCING ACTIVITIES Dividends paid (3,420) Purchase of treasury stock Proceeds from employee stock purchase plan 269 | 5,795 | | |
| Decrease in accounts receivable Increase in merchandise inventories Increase in merchandise inventories Decrease (Increase) in other assets Increase (Decrease) in accrued income taxes Increase in accounts payable and Other liabilities Net cash provided by operating activities Expenditures for property and equipment Purchases of short-term investments | 159 | | |
| Increase in merchandise inventories Decrease (Increase) in other assets Increase (Decrease) in accrued income taxes Increase in accounts payable and other liabilities Net cash provided by operating activities Expenditures for property and equipment Purchases of short-term investments Sales of short-term investments Net cash used in investing activities Dividends paid Purchase of treasury stock Proceeds from employee stock purchase plan (3,420) Proceeds from employee stock purchase plan (3,420) (3,420) (756) (756) (756) | 501 | | |
| Increase (Decrease) in accrued income taxes Increase in accounts payable and other liabilities 25,729 Net cash provided by operating activities 8,407 INVESTING ACTIVITIES Expenditures for property and equipment Purchases of short-term investments (19,555) Sales of short-term investments (20,964) Net cash used in investing activities Dividends paid Purchase of treasury stock Proceeds from employee stock purchase plan (3,420) Proceeds from employee stock purchase plan | 7,411) | | |
| Increase in accounts payable and other liabilities 25,729 Net cash provided by operating activities 8,407 INVESTING ACTIVITIES Expenditures for property and equipment (7,883) Purchases of short-term investments (19,555) Sales of short-term investments 6,474 Net cash used in investing activities (20,964) FINANCING ACTIVITIES Dividends paid (3,420) Purchase of treasury stock Proceeds from employee stock purchase plan 269 | (41) | | |
| Other liabilities 25,729 Net cash provided by operating activities 8,407 INVESTING ACTIVITIES Expenditures for property and equipment (7,883) Purchases of short-term investments (19,555) Sales of short-term investments 6,474 Net cash used in investing activities (20,964) FINANCING ACTIVITIES Dividends paid (3,420) Purchase of treasury stock (756) Proceeds from employee stock purchase plan 269 | (909) | | |
| Net cash provided by operating activities 8,407 INVESTING ACTIVITIES Expenditures for property and equipment (7,883) Purchases of short-term investments (19,555) Sales of short-term investments 6,474 Net cash used in investing activities (20,964) FINANCING ACTIVITIES Dividends paid (3,420) Purchase of treasury stock (756) Proceeds from employee stock purchase plan 269 | 6,566 | | |
| INVESTING ACTIVITIES Expenditures for property and equipment (7,883) Purchases of short-term investments (19,555) Sales of short-term investments 6,474 Net cash used in investing activities (20,964) FINANCING ACTIVITIES Dividends paid (3,420) Purchase of treasury stock (756) Proceeds from employee stock purchase plan 269 | | | |
| Expenditures for property and equipment (7,883) Purchases of short-term investments (19,555) Sales of short-term investments 6,474 Net cash used in investing activities (20,964) FINANCING ACTIVITIES Dividends paid (3,420) Purchase of treasury stock (756) Proceeds from employee stock purchase plan 269 | 3,629 | | |
| Purchases of short-term investments Sales of short-term investments 6,474 Net cash used in investing activities (20,964) FINANCING ACTIVITIES Dividends paid Purchase of treasury stock Proceeds from employee stock purchase plan (19,555) (20,964) (3,420) (756) (756) | | | |
| Sales of short-term investments 6,474 Net cash used in investing activities (20,964) FINANCING ACTIVITIES Dividends paid Purchase of treasury stock Proceeds from employee stock purchase plan (3,420) (756) Proceeds from employee stock purchase plan | 5,940) | | |
| Net cash used in investing activities (20,964) FINANCING ACTIVITIES Dividends paid Purchase of treasury stock Proceeds from employee stock purchase plan (3,420) (756) 269 | 5,990) | | |
| Net cash used in investing activities (20,964) FINANCING ACTIVITIES Dividends paid (3,420) Purchase of treasury stock (756) Proceeds from employee stock purchase plan 269 | 5,036 | | |
| FINANCING ACTIVITIES Dividends paid (3,420) Purchase of treasury stock (756) Proceeds from employee stock purchase plan 269 | | | |
| Dividends paid (3,420) Purchase of treasury stock (756) Proceeds from employee stock purchase plan 269 | 6,894) | | |
| Purchase of treasury stock (756) Proceeds from employee stock purchase plan 269 | | | |
| Purchase of treasury stock (756) Proceeds from employee stock purchase plan 269 | 3,412) | | |
| Proceeds from employee stock purchase plan 269 | (223) | | |
| Proceeds from stock options exercised 334 | 379 | | |
| | 6 | | |
| | | | |
| | 3,250) | | |
| | | | |
| Net Decrease in Cash and Cash Equivalents (16,130) | 6,515) | | |
| | 3,963 | | |
| | 7,448 | | |

See accompanying notes to consolidated financial statements.

THE CATO CORPORATION
NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS
FOR THREE MONTHS AND NINE MONTHS ENDED NOVEMBER 2, 1996 AND OCTOBER 28, 1995

NOTE 1 - GENERAL:

The consolidated financial statements have been prepared from the accounting records of The Cato Corporation (the Company) and all amounts shown at November 2, 1996 and October 28, 1995 are unaudited. In the opinion of management, all adjustments (consisting solely of normal recurring adjustments) considered necessary for a fair presentation have been included. The results of the interim period may not be indicative of the entire year.

The Company's short-term investments are classified as available for sale securities, and therefore, are carried at fair value, with unrealized gains and losses, net of income taxes, reported as an adjustment to retained earnings.

Inventories are stated at the lower of cost (first-in, first-out) or market, determined by the retail inventory method.

The provisions for income taxes are based on the Company's estimated annual effective tax rate.

NOTE 2 - EARNINGS (LOSS) PER COMMON AND COMMON EQUIVALENT SHARE:

Income (loss) per share is calculated by dividing net income by the weighted average number of Class A and Class B common shares and common stock equivalents outstanding during the respective periods. Common stock equivalents represent the dilutive effect of the assumed exercise of outstanding stock options. The number of shares used in the income (loss) per common and common equivalent share computations were applicable, 28,577,429 shares and 28,706,072 shares for the three months and nine months ended November 2, 1996, respectively, and 28,570,582 shares and 28,612,012 shares for the three months and nine months ended October 28, 1995, respectively.

NOTE 3 - SUPPLEMENTAL CASH FLOW INFORMATION:

Interest paid during the nine months ended November 2, 1996 and October 28, 1995 was \$155,000 and \$234,000, respectively. Income tax payments for the nine months ended November 2, 1996 and October 28, 1995 were \$4,494,000 and \$5,412,000, respectively.

THE CATO CORPORATION
NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS
FOR THREE MONTHS AND NINE MONTHS ENDED NOVEMBER 2, 1996 AND OCTOBER 28, 1995

NOTE 4 - FINANCING ARRANGEMENTS:

In February 1996, the Company entered into a new unsecured revolving credit agreement which provides for borrowings of up to \$20 million and an additional letter of credit facility of \$15 million. The revolving credit agreement is committed until May 1999 and the letter of credit facility is renewable annually. The revolving credit agreement contains various financial covenants, including the maintenance of specific financial ratios. The agreement replaces an unsecured revolving credit and term loan agreement, which was committed until May 1998, and provided \$35 million of available borrowings and a \$15 million letter of credit facility.

THE CATO CORPORATION
MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL
CONDITION AND RESULTS OF OPERATIONS

RESULTS OF OPERATIONS

The following table sets forth, for the periods indicated, certain items in the Company's Unaudited Consolidated Statements of Income as percentages of total retail sales:

| | THREE MONTHS ENDED | | NINE MONTHS ENDED | |
|--|--------------------|--------------|-------------------|--------------|
| | NOVEMBER 2, | October 28, | NOVEMBER 2, | October 28, |
| | 1996 | 1995 | 1996 | 1995 |
| Total retail sales | 100.0 % | 100.0 % | 100.0 % | 100.0 % |
| Total revenues | 103.1 | 103.3 | 103.0 | 103.0 |
| Cost of goods sold, including occupancy, distribution and buying Selling, general and administrative | 75.3 27.1 | 75.7 27.9 | 70.9 26.0 | 70.9 26.2 |
| Income (loss) before income taxes | (1.3) | (2.1) | 4.2 | 4.1 |
| Net (loss) income | (0.8) | (1.4) | 2.7 | 2.7 |

COMPARISON OF THIRD QUARTER AND FIRST NINE MONTHS OF 1996 WITH 1995.

OPERATING RESULTS

Total retail sales for the third quarter were \$108.1 million compared to last year's third quarter sales of \$105.8 million, a 2% increase. Same-store sales decreased 2% in this year's third quarter. For the nine months ended November 2, 1996, total retail sales increased 2% over the prior year's first nine months, while same-store sales decreased 3% for the comparable nine month period. The increase in retail sales for the first nine months of 1996 resulted from the Company's store development activity. The Company operated 694 stores at November 2, 1996 compared to 671 stores at the end of last year's third quarter.

Other income for the third quarter decreased 4% compared to last year's third quarter. The decrease in the current quarter resulted primarily from reduced layaway charges. For the first nine months of 1996, other income increased 2% over last year's comparable period. The increase in the current year resulted primarily from increased finance charge income on the Company's customer accounts receivable and increased earnings from cash equivalents and short-term investments.

Cost of goods sold, including occupancy, distribution and buying expenses were 75.3% and 70.9% of total retail sales for the third quarter and first nine months of 1996, respectively, compared to 75.7% and 70.9% for last year's comparable three and nine month periods. The Company's merchandise margins for the third quarter and first nine months of 1996 continue to show the effect of sluggish sales. The Company has been aggressive in taking markdowns to keep inventory levels in line with below planned sales.

THE CATO CORPORATION
MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL
CONDITION AND RESULTS OF OPERATIONS

Selling, general and administrative (SG&A) expenses were \$29.3 million, or 27.1% of total retail sales and \$88.5 million, or 26.0% of total retail sales for the third quarter and first nine months of this year, respectively. SG&A expenses were \$29.5 million, or 27.9% of total retail sales and \$87.8 million, or 26.2% of total retail sales for last year's comparable three and nine months periods, respectively. SG&A expenses improved 80 basis points in the third quarter ended November 2, 1996, compared to last year's third quarter, a result of the Company's continued efforts to control operating expenses.

LIQUIDITY AND CAPITAL RESOURCES

At November 2, 1996, the Company had working capital of \$106.6 million, compared to \$101.1 million at October 28, 1995 and \$102.2 million at February 3, 1996. Cash provided from operating activities was \$8.4 million for the nine months ended November 2, 1996, compared to \$3.6 million for last year's comparable nine month period. The Company had no borrowings under its revolving credit agreement at November 2, 1996 or October 28, 1995. At November 2, 1996, the Company had cash, cash equivalents, and short-term investments of \$44.7 million, compared to \$41.3 million at October 28, 1995 and \$47.9 million at February 3, 1996.

In February 1996, the Company entered into a new unsecured revolving credit agreement which provides for borrowings of up to \$20 million and an additional letter of credit facility of \$15 million. The revolving credit agreement is committed until May 1999 and the letter of credit facility is renewable annually. The revolving credit agreement contains various financial covenants, including the maintenance of specific financial ratios. The agreement replaces an unsecured revolving credit and term loan agreement, which was committed until May 1998, and provided \$35 million of available borrowings and a \$15 million letter of credit facility.

Expenditures for property and equipment totaled \$7.9 million for the nine months ended November 2, 1996, compared to \$5.9 million of expenditures in last year's first nine months. The Company expects total capital expenditures to be approximately \$9.5 million for the current fiscal year. The Company intends to open 28 new stores and to relocate or expand 19 stores during the current fiscal year. For the nine months ended November 2, 1996, the Company had opened 27 new stores and relocated or expanded 18 stores and closed 4 stores.

The Company believes that its cash, cash equivalents and short-term investments, together with cash flow from operations and borrowings available under its revolving credit agreement, will be adequate to fund the Company's proposed capital expenditures and other operating requirements.

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PART II OTHER INFORMATION

THE CATO CORPORATION

ITEM 1. LEGAL PROCEEDINGS

None

ITEM 2. CHANGES IN THE RIGHTS OF THE COMPANY'S SECURITY HOLDERS

None

ITEM 3. DEFAULTS BY THE COMPANY ON ITS SENIOR SECURITIES

Not Applicable

ITEM 4. RESULT OF VOTES OF SECURITY HOLDERS

None

ITEM 5. OTHER INFORMATION

None

ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K

- (A) Exhibit 27 Financial Data Schedule (for SEC use only).
- (B) No Reports on Form 8-K were filed during the quarter ended November 2, 1996.

PART II OTHER INFORMATION (CONTINUED)

THE CATO CORPORATION

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

THE CATO CORPORATION

December 6, 1996

/s/ Wayland H. Cato, Jr.

Chairman of the Board of Directors and Chief Executive Officer

December 6, 1996

/s/ Alan E. Wiley

Date

Alan E. Wiley

Senior Executive Vice PresidentSecretary, Chief Financial and Administrative Officer

THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM THE BALANCE SHEET AND INCOME STATEMENT AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENTS.

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