UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
FORM 10-Q
[X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended October 31, 1998

OR
[ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from $\qquad$ to
Commission file number 0-3747

THE CATO CORPORATION AND SUBSIDIARIES
(Exact name of registrant as specified in its charter)

| Delaware | 56-0484485 |
| :---: | :---: |
| (State or other jurisdiction of incorporation) | (I.R.S. Employer Identification No.) |
| 8100 Denmark Road, Charlotte, North Carolina | 28273-5975 |
| (Address of principal executive offices) | (Zip Code) |

(704) 554-8510
(Registrant's telephone number, including area code)
Not Applicable
--------------------------------------------------if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes $X$ No

As of November 17, 1998, there were $22,191,738$ shares of Class A Common Stock and 5,264,317 shares of Class B Common Stock outstanding.
THE CATO CORPORATION
FORM 10-Q
OCTOBER 31, 1998
TABLE OF CONTENTS
PageNo.
PART I - FINANCIAL INFORMATION (UNAUDITED)
Consolidated Statements of Income ..... 2
Consolidated Balance Sheets ..... 3
Consolidated Statements of Cash Flows ..... 4
Notes to Consolidated Financial Statements ..... 5-6
Management's Discussion and Analysis of
Financial Condition and Results of Operations ..... 7-9
PART II - OTHER INFORMATION ..... 10-11

PART I FINANCIAL INFORMATION
THE CATO CORPORATION
UNAUDITED CONSOLIDATED STATEMENTS OF INCOME

| THREE MONTHS ENDED |  | NINE MONTHS ENDED |  |
| :---: | :---: | :---: | :---: |
| $\begin{gathered} \text { OCTOBER 31, } \\ 1998 \end{gathered}$ | $\begin{gathered} \text { November 1, } \\ 1997 \end{gathered}$ | $\begin{gathered} \text { OCTOBER 31, } \\ 1998 \end{gathered}$ | $\begin{gathered} \text { November } \\ 1997 \end{gathered}$ |
| (DOLLARS IN THOUSANDS, EXCEPT PER SHARE DATA) |  |  |  |

REVENUES
Retail sales
Other income (principally finance and layaway charges)
Total revenues
COSTS AND EXPENSES
Cost of goods sold, including occupancy,
distribution and buying
Selling, general and administrative
Depreciation
Interest
$\quad$ Total expenses
INCOME BEFORE INCOME TAXES
Income taxes
NET INCOME
BASIC EARNINGS PER SHARE
DILUTED EARNINGS PER SHARE
DIVIDENDS PER SHARE
See accompanying notes to consolidated financial statements.

| \$ | $\begin{array}{r} 113,834 \\ 4,766 \end{array}$ | \$ | $\begin{array}{r} 109,886 \\ 3,857 \end{array}$ | \$ | $\begin{array}{r} 382,581 \\ 14,239 \end{array}$ | \$ | $\begin{array}{r} 354,038 \\ 11,656 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 118,600 |  | 113,743 |  | 396,820 |  | 365,694 |
|  | 81,364 |  | 80, 028 |  | 264,407 |  | 249,038 |
|  | 30,977 |  | 29,747 |  | 96,477 |  | 91,428 |
|  | 1,883 |  | 1,873 |  | 5,657 |  | 5,781 |
|  | 54 |  | 66 |  | 185 |  | 197 |
|  | 114,278 |  | 111,714 |  | 366,726 |  | 346,444 |
|  | 4,322 |  | 2,029 |  | 30, 094 |  | 19,250 |
|  | 1,513 |  | 639 |  | 10,533 |  | 6,064 |
| \$ | 2,809 | \$ | 1,390 | \$ | 19,561 | \$ | 13,186 |
| \$ | . 10 | \$ | . 05 | \$ | . 71 | \$ | . 47 |
| \$ | . 10 | \$ | . 05 | \$ | . 69 | \$ | . 46 |
| \$ | . 05 | \$ | . 04 | \$ | . 14 | \$ | . 12 |

See accompanying notes to consolidated financial statements.

THE CATO CORPORATION
CONSOLIDATED BALANCE SHEETS

(DOLLARS IN THOUSANDS)

## ASSETS

Current Assets
Cash and cash equivalents
Short-term investments
Accounts receivable - net
Merchandise inventories
Deferred income taxes
Prepaid expenses
Total Current Assets
Property and Equipment - net Other Assets

## Total

LIABILITIES AND STOCKHOLDERS' EQUITY
Current Liabilities
Accounts payable
Accrued expenses
Income taxes
Total Current Liabilities
Deferred Income Taxes

| \$ | 36,785 | \$ | 18,189 | \$ | 41,644 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 39,875 |  | 33,774 |  | 27,843 |
|  | 43,148 |  | 47,453 |  | 47,186 |
|  | 87,327 |  | 89,365 |  | 64,226 |
|  | 2,905 |  | 2,014 |  | 2,958 |
|  | 2,140 |  | 1,833 |  | 1,686 |
|  | 212,180 |  | 192,628 |  | 185,543 |
|  | 52,073 |  | 50,229 |  | 49,801 |
|  | 6,150 |  | 5,554 |  | 6,093 |
| \$ | 270,403 | \$ | 248,411 | \$ | 241,437 |
|  | $=======$ |  | $===$ |  | ====== |
| \$ | 63,984 | \$ | 58,317 | \$ | 52,931 |
|  | 20,494 |  | 17,475 |  | 17,244 |
|  | 2,322 |  | 4,225 |  | 2,041 |
|  | 86,800 |  | 80,017 |  | 72,216 |
|  | 5,417 |  | 3,851 |  | 5,296 |
|  | 6,452 |  | 6,671 |  | 6,409 |

Other Noncurrent Liabilities
Stockholders' Equity:
Class A Common Stock, issued 23,979,238 shares,
$23,439,466$ shares and $23,502,647$ shares at
October 31, 1998, November 1, 1997 and January 31, 1998, respectively

79
outstanding 5,264,317 shares at October 31, 1998,
November 1, 1997 and January 31, 1998, respectively
Preferred Stock, none
Additional paid-in capital
Retained earnings

Less Class A Common Stock in treasury,
at cost $(1,822,500$ shares at October 31, 1998
851,500 shares at November 1, 1997, and 1,371,500 shares at January 31, 1998, respectively)

Total Stockholders' Equity
Total

See accompanying notes to consolidated financial statements.

THE CATO CORPORATION
UNAUDITED CONSOLIDATED STATEMENTS OF CASH FLOWS


## OPERATING ACTIVITIES

Net income
Adjustments to reconcile net income to net cash provided by operating activities: Depreciation
Amortization of investment premiums
Loss on disposal of property and equipment
Changes in operating assets and liabilities which provided (used) cash: Accounts receivable Merchandise inventories Other assets Accrued income taxes Accounts payable and other liabilities

Net cash provided by operating activities

## INVESTING ACTIVITIES

Expenditures for property and equipment
Purchases of short-term investments
Sales of short-term investments

Net cash used in investing activities

## FINANCING ACTIVITIES

Dividends paid
Purchase of treasury stock
Proceeds from employee stock purchase plan
Proceeds from stock options exercised

Net cash used in financing activities

Net Increase (Decrease) in Cash and Cash Equivalents
Cash and Cash Equivalents at Beginning of Period

Cash and Cash Equivalents at End of Period

| \$ 19,561 | 13,186 |
| :---: | :---: |
| 5,657 | 5,781 |
| 83 | 75 |
| 638 | - |
| 4,038 | $(4,261)$ |
| $(23,101)$ | $(25,397)$ |
| (511) | 244 |
| 281 | 2,646 |
| 14,475 | 22,179 |
| 21,121 | 14,453 |


| $(8,567)$ | $(5,303)$ |
| :---: | :---: |
| $(22,032)$ | $(5,866)$ |
| 10,431 | 5,529 |
| $(20,168)$ | $(5,640)$ |


| $(3,829)$ | $(3,393)$ |
| :---: | :---: |
| $(5,567)$ | $(4,232)$ |
| 331 | 229 |
| 3,253 | 179 |
| $(5,812)$ | (7,217) |
| $(4,859)$ | 1,596 |
| 41,644 | 16,593 |

\$ 36,785
\$ 18,189
$==========$

THE CATO CORPORATION
NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS
FOR THREE MONTHS AND NINE MONTHS ENDED OCTOBER 31, 1998 AND
NOVEMBER 1, 1997

NOTE 1 - GENERAL:

The consolidated financial statements have been prepared from the accounting records of The Cato Corporation (the Company) and all amounts shown at October 31, 1998 and November 1, 1997 are unaudited. In the opinion of management, all adjustments (consisting solely of normal recurring adjustments) considered necessary for a fair presentation have been included. The results of the interim period may not be indicative of the entire year.

The Company's short-term investments are classified as available-for-sale securities, and therefore, are carried at fair value, with unrealized gains and losses, net of income taxes, reported as an adjustment to retained earnings.

In the first quarter of fiscal 1998, the Company adopted Statement of Financial Accounting Standards No. 130, "Reporting Comprehensive Income" ("SFAS 130"). Total comprehensive income for the third quarter and nine months ended October 31, 1998 was \$3,033,000 and \$19,894,000 respectively. Total comprehensive income for the third quarter and nine months ended November 1, 1997 was \$1,390,000 and $\$ 13,186,000$, respectively. Total comprehensive income is composed of net income and unrealized gains or losses on available-for-sale securities.

Inventories are stated at the lower of cost (first-in, first-out) or market, determined by the retail inventory method

In April 1998, the Company transferred 10,000 shares of Class A Common Stock from treasury stock to its Employee Stock Ownership Plan as the contribution for the fiscal year ended January 31, 1998. In July 1998, the Company repurchased 161,500 shares of Class A Common Stock for $\$ 2,310,000$, or an average price of $\$ 14.30$ per share. In the third quarter of fiscal 1998, the Company repurchased an additional 299,500 shares of Class A Common Stock for $\$ 3,257,000$, or an average price of $\$ 10.87$ per share.

The provisions for income taxes are based on the Company's estimated annual effective tax rate.

Statement of Financial Accounting Standards No. 131, "Disclosures about Segments of an Enterprise and Related Information" ("SFAS 131") was effective in the first quarter of fiscal 1998. Management is currently evaluating the effects of SFAS 131, if any, on the Company's financial reporting disclosures for the year ended January 30, 1999

THE CATO CORPORATION
NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS
FOR THREE MONTHS AND NINE MONTHS ENDED OCTOBER 31, 1998 AND NOVEMBER 1, 1997

NOTE 2 - EARNINGS PER SHARE:
Earnings per share is calculated by dividing net income by the weighted-average number of Class $A$ and Class $B$ common shares outstanding during the respective periods. The weighted-average number of shares used in the basic and diluted earnings per share computations are as follows:

|  | THREE MONTHS ENDED |  | NINE MONTHS ENDED |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { OCTOBER 31, } \\ 1998 \end{gathered}$ | $\begin{gathered} \text { November 1, } \\ 1997 \end{gathered}$ | $\begin{gathered} \text { OCTOBER 31, } \\ 1998 \end{gathered}$ | $\begin{gathered} \text { November 1, } \\ 1997 \end{gathered}$ |
| Weighted-average shares outstanding | 27,433,823 | 27,879,686 | 27,546,942 | 28,224,032 |
| Dilutive effect of stock options | 508,592 | 251,370 | 729,375 | 112,176 |
| Weighted-average shares and equivalents outstanding | 27,942,415 | 28,131,056 | 28,276,317 | 28,336,208 |
|  | ======== | ========= | $========$ | $========$ |

NOTE 3 - SUPPLEMENTAL CASH FLOW INFORMATION:
Interest paid during the nine months ended October 31, 1998 and November 1, 1997 was $\$ 121,000$ and $\$ 194,000$, respectively. Income tax payments, net of refunds received, for the nine months ended October 31, 1998 and November 1, 1997 were $\$ 10,308,000$ and $\$ 2,869,000$, respectively.

NOTE 4 - FINANCING ARRANGEMENTS:
In May 1998, the Company's unsecured revolving credit agreement was amended to add the $\$ 15$ million letter of credit facility to the $\$ 20$ million revolving credit facility. The entire $\$ 35$ million unsecured credit facility was extended to May 31, 2001 with no change in financial covenants or maintenance of specific financial ratios. There were no borrowings outstanding under the agreement at October 31, 1998 or November 1, 1997.

THE CATO CORPORATION
MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL
CONDITION AND RESULTS OF OPERATIONS

## RESULTS OF OPERATIONS

The following table sets forth, for the periods indicated, certain items in the Company's Unaudited Consolidated Statements of Income as percentages of total retail sales:

|  | Tree Months ended |  | NINE MONTHS ENDED |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { OCTOBER 31, } \\ 1998 \end{gathered}$ | $\begin{gathered} \text { November 1, } \\ 1997 \end{gathered}$ | $\begin{gathered} \text { OCTOBER 31, } \\ 1998 \end{gathered}$ | $\begin{gathered} \text { November 1, } \\ 1997 \end{gathered}$ |
| Total retail sales | 100.0\% | 100. $0 \%$ | 100.0\% | 100.0\% |
| Total revenues | 104.2 | 103.5 | 103.7 | 103.3 |
| Cost of goods sold, including occupancy, distribution and buying | 71.5 | 72.8 | 69.1 | 70.3 |
| Selling, general and administrative | 27.2 | 27.0 | 25.2 | 25.9 |
| Income before income taxes | 3.8 | 1.9 | 7.9 | 5.4 |
| Net income | 2.5 | 1.3 | 5.1 | 3.7 |

COMPARISON OF THIRD QUARTER AND FIRST NINE MONTHS OF 1998 WITH 1997.

## OPERATING RESULTS

Total retail sales for the third quarter were $\$ 113.8$ million compared to last year's third quarter sales of $\$ 109.9$ million, a $4 \%$ increase. Same-store sales increased $1 \%$ in this year's third quarter. For the nine months ended October 31, 1998, total retail sales were $\$ 382.6$ million compared to last year's first nine months sales of $\$ 354.0$ million, an $8 \%$ increase, and same-store sales increased 5\% for the comparable nine month period. The increase in retail sales for the first nine months of 1998 resulted from the Company's continued everyday low pricing strategy, improved merchandise content, and an increase in store development activity. The Company operated 723 stores at October 31, 1998 compared to 688 stores at the end of last year's third quarter.

Other income for the third quarter and first nine months of 1998 increased $24 \%$ and $22 \%$, respectively, over the prior year's comparable periods. The increase in the current year resulted primarily from increased finance and late charge income on the Company's customer accounts receivable and increased earnings from cash equivalents and short-term investments.

THE CATO CORPORATION
MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL
CONDITION AND RESULTS OF OPERATIONS

## OPERATING RESULTS - CONTINUED

Cost of goods sold, including occupancy, distribution and buying expenses were $71.5 \%$ and $69.1 \%$ of total retail sales for the third quarter and first nine months of 1998 , compared to $72.8 \%$ and $70.3 \%$ for last year's comparable three and nine month periods, respectively. The decrease in cost of goods sold as a percent of retail sales resulted primarily from much improved merchandise offerings, more timely and aggressive markdowns and tighter merchandise planning and control.

Selling, general and administrative (SG\&A) expenses were $\$ 31.0$ million and $\$ 96.5$ million for the third quarter and first nine months of this year, compared to $\$ 29.7$ million and $\$ 91.4$ million for last year's comparable three and nine month periods, respectively. SG\&A expense for the third quarter experienced a slight increase of 20 basis points over last year due to one-time expenses related to store development activities during the quarter.
SG\&A expense for the nine months improved 70 basis points over the prior year.

## LIQUIDITY AND CAPITAL RESOURCES

At October 31, 1998, the Company had working capital of $\$ 125.4$ million, compared to $\$ 112.6$ million at November 1, 1997 and $\$ 113.3$ million at January 31, 1998. Cash provided from operating activities was $\$ 21.1$ million for the nine months ended October 31, 1998, compared to $\$ 14.5$ million for last year's comparable nine month period. The Company had no borrowings under its revolving credit agreement at October 31, 1998 or November 1, 1997. At October 31, 1998, the Company had cash, cash equivalents, and short-term investments of $\$ 76.7$ million, compared to $\$ 52.0$ million at November 1, 1997 and $\$ 69.5$ million at January 31, 1998.

In May 1998, the Company's unsecured revolving credit agreement was amended to add the $\$ 15$ million letter of credit facility to the $\$ 20$ million revolving credit facility. The entire $\$ 35$ million unsecured credit facility was extended to May 31, 2001 with no change in financial covenants or maintenance of specific financial ratios. There were no borrowings outstanding under the agreement at October 31, 1998 or November 1, 1997.

THE CATO CORPORATION
MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL
CONDITION AND RESULTS OF OPERATIONS

LIQUIDITY AND CAPITAL RESOURCES - CONTINUED

Expenditures for property and equipment totaled $\$ 8.6$ million for the nine months ended October 31, 1998, compared to $\$ 5.3$ million in the first nine months of 1997. The Company expects total capital expenditures to be approximately $\$ 13$ million for the current fiscal year. The Company intends to open approximately 14 new stores, close approximately 6 stores, and relocate approximately 5 stores during the fourth quarter of fiscal 1998. For the nine months ended October 31 1998, the Company had opened 38 new stores, relocated 13 stores, and closed 8 stores.

The Company believes that its cash, cash equivalents and short-term investments, together with cash flow from operations and borrowings available under its revolving credit agreement, will be adequate to fund the Company's proposed capital expenditures and other operating requirements.

The Company developed a two phase approach to address the Year 2000 issue. Phase 1 was an analysis to identify and fix all internally developed programs. Phase 2 is the identification and correction to all programs purchased from external sources. The Company has completed Phase 1, and Phase 2 is scheduled to be substantially complete by the end of its first fiscal quarter of 1999 with continued testing of compliance throughout 1999. The Company expects to spend approximately $\$ 525,000$ in 1998 and 1999 on hardware, software and consulting to ensure proper processing of transactions relating to the Year 2000 and beyond. The Company has initiated formal communications with its third-party suppliers and vendors to determine the extent to which the Company is vulnerable to those third-parties' failure to remediate their own Year 2000 issue. Although lack of compliance for Year 2000 issues by third-party suppliers and vendors could have an adverse affect on the Company's business, results of operations and financial condition, the Company expects its Year 2000 compliance efforts to significantly reduce the risk of business interruption and the level of uncertainty the Year 2000 issue may have on its computer systems. A contingency plan has not been established, but a plan will be considered upon the completion of Phase 2.

Form 10-Q includes "forward-looking statements" within the meaning of Section 27A of the Securities Act and Section 21E of the Exchange Act. All statements other than statements of historical facts included in the Form 10-Q and located elsewhere herein regarding the Company's financial position and business strategy may constitute forward-looking statements. Although the Company believes that the expectations reflected in such forward-looking statements are reasonable, it can give no assurance that such expectations will prove to be correct.

PART II OTHER INFORMATION
THE CATO CORPORATION

ITEM 1. LEGAL PROCEEDINGS
None
ITEM 2. CHANGES IN THE RIGHTS OF THE COMPANY'S SECURITY HOLDERS

None

## ITEM 3. DEFAULTS BY THE COMPANY ON ITS SENIOR SECURITIES

Not Applicable
ITEM 4. RESULT OF VOTES OF SECURITY HOLDERS
None
ITEM 5. OTHER INFORMATION
None

ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K
(A) None
(B) No Reports on Form 8-K were filed during the quarter ended October 31, 1998.

PART II OTHER INFORMATION (CONTINUED)
THE CATO CORPORATION

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

THE CATO CORPORATION

December 9, 1998
Date
/s/ Wayland H. Cato, Jr.
Wayland H. Cato, Jr.
Chairman of the Board of
Directors and Chief Executive Officer

## December 9, 1998

 Date/s/ Michael O. Moore
Michael 0. Moore
Executive Vice President
Chief Financial Officer and Secretary

THE SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM THE BALANCE SHEET AND INCOME STATEMENT AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENTS.

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9-MOS
JAN-30-1999
OCT-31-1998
36,785
39, 875
47,808
4,660
87,327
212,180 103,276
51, 203
270,403
86,800

0 975

270,403
170, 759
382,581
396,820
264,407
2,662 185 30, 094

10, 533
19,561
$0^{0}$

19,561
0.71
0.69

